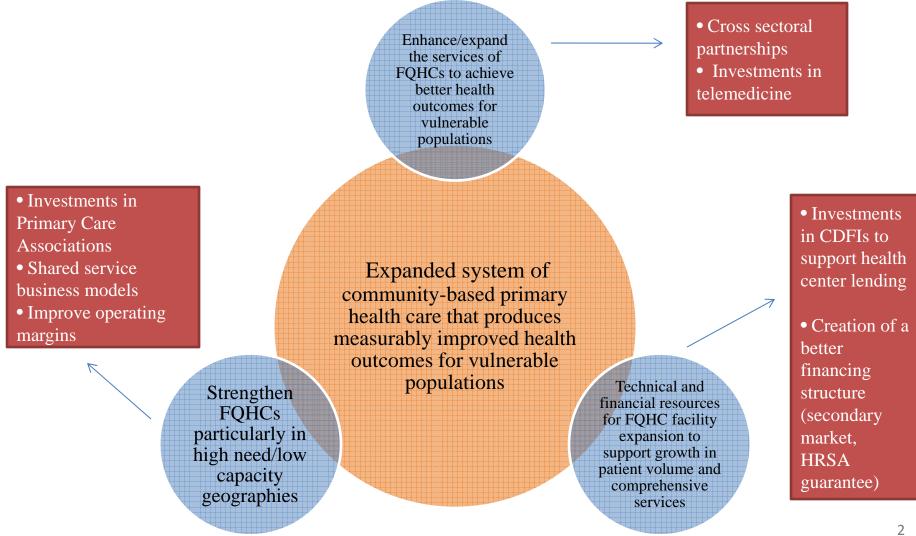
THE KRESGE FOUNDATION

GIH Fall Forum 2011 Safety Net in the Era of Health Reform: A new vision of care Washington, DC

November 3, 2011

COMMUNITY HEALTH HUB INVESTMENT INITIATIVE ullet



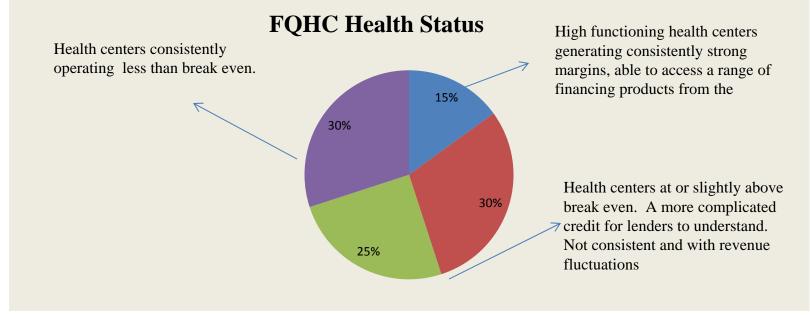
• MARKET ANALYSIS COMPLETED BY HEALTH MGMT ASSOCIATES WITH LIIF & TRF

BORROWER DEMAND

- Demand fluctuates based on availability of federal grants
- Many borrowers would rather delay than take on debt

CAPITAL SUPPLY

- Financing choices: tax exempt bonds, commercial debt, NMTC
- Health centers lost \$600MM in recent budget
- Lack of familiarity on the part of lenders

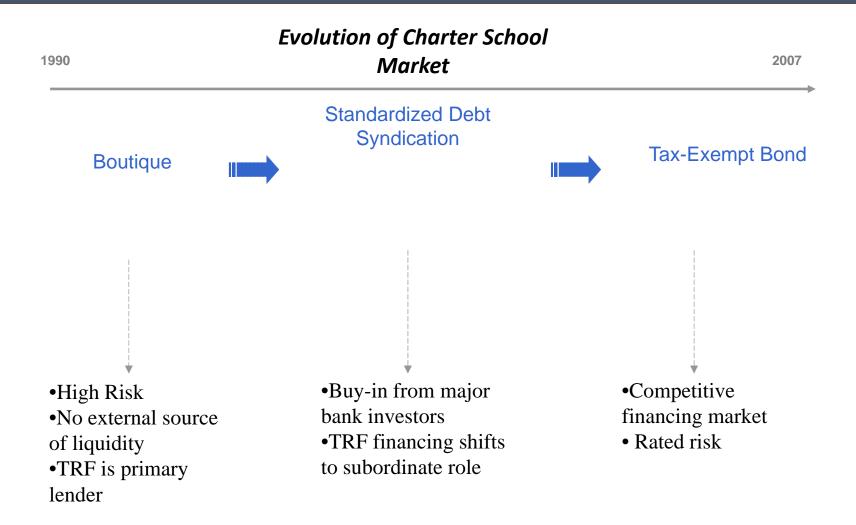


2011 FQHC Investments

\$25MM Demonstration Fund: Health Center Financing PCA/CDFI Collaboration

- \$5MM : HRSA & Kresge (losses shared pro rata)
- \$15MM: LIIF & TRF
- \$10MM: Morgan Stanley, Casey
- \$3MM investment with IFF for health center lending in IN and WI
- Grants for revenue cycle and operating efficiency TA to WIPCA & INPCA

• CAN A MARKET BE BUILT? WE'LL SEE....



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