

GIH BULLETIN

Helping grantmakers

improve the health of all people

GRANT
MAKERS
IN
HEALTH

NOVEMBER 18, 2013

NEW GRANTS & PROGRAMS

- **Blue Shield of California Foundation** (San Francisco) and **California HealthCare Foundation** (Oakland) announced the expansion of **California Catalyst Fund**, which provides grants to help community health centers explore and implement partnerships that include administrative consolidation and mergers. The fund, which has grown from \$500,000 to \$1.56 million, has a new contributing partner – **The California Wellness Foundation** (Woodland Hills). With more resources, the fund is better able to underwrite expert assistance to help health care organizations engage in any stage of strategic restructuring, including readiness assessment, implementation planning, and negotiation facilitation. Applications for technical assistance grants, which typically range from \$10,000 to \$50,000, are being accepted through December 2, 2013. Contact: Emma Dugas, 510.587.3159.
- **The Boston Foundation** (MA) awarded \$1.7 million to support the work of local organizations that aim to strengthen residents and communities throughout greater Boston. The foundation made a three-year, \$450,000 investment in **Playworks** (Boston, MA) to support its strategy to encourage healthy behaviors among Boston residents and increase access to healthy food and opportunities for physical activities. The grant will be disbursed in three equal installments and will assist Playworks in its efforts to improve the health and well-

being of children by increasing opportunities for safe, meaningful play. For more information, visit the “News & Events” section of www.tbf.org.

- **Brandywine Health Foundation** (Coatesville, PA) recently announced grants totaling \$1 million to 17 local nonprofit organizations that support safety net services for local residents. **ChesPenn Health Services** (Chester) received \$750,000. The organization operates four community health centers, including one in Coatesville, that provide medical and dental services to local residents. **Chester County Community Dental Center** was awarded \$60,000 to support the continued provision of low-cost dental care and education to children and adults. Funding of \$40,000 to **Maternal and Child Health Consortium of Chester County** (West Chester) will support this organization’s work to ensure that local mothers have the support, knowledge, and resources necessary for their children’s success. **Domestic Violence Center of Chester County** (Coatesville) received a \$10,000 grant. The center provides emergency shelter, counseling, children’s services, and referrals to victims of intimate partner violence. A \$7,500 grant to **Community Volunteers in Medicine** (West Chester) will help sustain the provision of primary medical care, comprehensive dental services, and free prescription medicines to uninsured families earning less than 300 percent of the federal poverty level. Contact: Dana Heiman, 610.380.9080, ext. 102, dheiman@brandywinefoundation.org.
- **Cambia Health Foundation** (Portland, OR) awarded \$248,466 to the

GIH NEWS

2014 GIH ANNUAL MEETING REGISTRATION OPEN!

Join us on March 5-7 for the 2014 GIH annual meeting *The Power of Voice* in Atlanta, Georgia. The gathering offers a combination of meeting favorites, as well as new ways to learn and connect with other grantmakers. Visit www.gih.org for full details, including registration and hotel information.

Want to tweet about the annual meeting? Use #GIH2014.

NEW REPORT FROM GIH AND ARABELLA ADVISORS

GIH and Arabella Advisors have partnered to bring you *Health Philanthropy: New Players and New Approaches*, which examines how new actors entering health philanthropy are contributing to the field and pioneering approaches to health investment. The report also identifies opportunities for more traditional funders to work with these new actors and learn from their experiences. Visit www.gih.org for the full report.

Visit www.gih.org for the latest Issue Focus and Views from the Field articles.

Tigard-Tualatin School District (OR) to support ongoing mental health coordination efforts within the school district, which currently serves more than 12,000 students. The grant will also support mental health services at the district's new **Tualatin School-Based Health Center** (Tigard) that is scheduled to open in the fall of 2014. The school district's mental health initiative has three goals: improving early identification of students in need of mental health services; further developing and sustaining a seamless and integrated system of school-based primary care and mental health services; and reducing racial and ethnic disparities in gaining access to mental and physical health care services. Other partners in this project include: **The Virginia Garcia Memorial Health Center** (Cornelius), **Lifeworks NW** (Portland), **Washington County Mental Health Division** (Hillsboro), **Pacific Research and Evaluation** (Portland), **Washington County Juvenile Department** (Hillsboro), and **Washington County Health and Human Services** (Hillsboro). For more information, visit www.cambiahealth-foundation.org.

■ **The Cameron Foundation**

(Petersburg, VA) awarded \$708,000 to 19 organizations to benefit residents in two of the foundation's core funding areas: health and human services. The largest grant of \$110,000 was awarded to **FeedMore** (Richmond, VA), which provides weekend backpacks to children during the school year, distributes food to families through six mobile pantry stops locally, and delivers meals to homebound residents. The foundation also approved a general operating support grant to **Colonial Heights Food Pantry** (VA) in the amount of \$82,000. The pantry and FeedMore frequently collaborate to meet the basic needs of local residents. Among the other grantees are: **Crater Health District** (Petersburg, VA) – \$69,500; **The James House Intervention/Prevention Services, Inc.** – \$55,000 (Hopewell and Petersburg, VA); **Crater Community Hospice** (Petersburg, VA) – \$50,000; **Greater Richmond Fit4Kids** (VA) – \$35,000; and **Virginia Dental Health Foundation** (Richmond, VA) –

\$12,000. For more information, visit www.camfound.org.

■ **The Cleveland Foundation** (Ohio) has authorized \$9.4 million in grants in the third quarter of 2013 to local nonprofit organizations for programs in community health, youth development, public education reform, economic development, and other vital areas. Among the community health grantees is **Care Alliance**, which received \$500,000 to support construction of a new health clinic. The **Cleveland Foodbank** was awarded \$250,000 to continue support of the organization's goal to increase distribution of fresh produce as part of its food services by growing its mobile pantry to more efficiently deliver donated produce to underserved areas. **Community Assessment and Treatment Services, Inc.** received \$150,000 to expand one of its community health facilities that provides mental health and addiction services in a community-based setting; the organization anticipates that this project will allow it to treat up to 1,000 more inpatients and outpatients each year. For more information, visit the News section of www.clevelandfoundation.org.

■ **Connecticut Health Foundation** (Hartford) awarded the **Connecticut Children's Medical Center** (Hartford) a one-year grant for \$97,089 to fund the **Hartford Care Coordination Collaborative** to strengthen and stabilize care coordination services in the Hartford region through the design and implementation of a shared resource, central utility model. The new project, **Innovation in Care Coordination: A Community Systems Approach**, aims to fill coordination gaps in the current system and create effective linkages to the full spectrum of medical services and programs for at-risk children and their families in their communities. This grant will allow the collaborative to focus on increasing the sharing of financial and administrative resources across agencies and organizations; increasing the number of primary care practices' coordination capacity to become patient-centered medical homes; and expanding the model to the **Title V Children with Special Healthcare Needs Programs** in

five regions. Contact: Maryland Grier, 860.724.1580, ext. 21, maryland@cthealth.org.

■ **The Health Foundation of Central Massachusetts, Inc.** (Worcester) awarded nine, one-year **Activation Fund** grants. Among the grantees are: **Family Health Center of Worcester** – \$86,825 to establish a vision clinic in partnership with the **School of Optometry at The Massachusetts College of Pharmacy and Health Sciences University** (Worcester). This clinic will improve access to vision care services for 7,200 patients. **Center for Living & Working** (Worcester) will use its \$50,000 grant to enable the center to participate in **One Care**, a project to better coordinate the health care needs of 15,000 disabled adults in central Massachusetts who are eligible for both Medicare and Medicaid. **Spectrum Health Systems, Inc.** (Worcester) will use its grant of \$46,376 to work with the **Worcester Alliance Against Sexual Exploitation** and the **Worcester Department of Public Health** to train staff at various nonprofit organizations to help identify and respond to victims and survivors of sex-trafficking. **Family Continuity's** (Northbridge and Uxbridge) grant of \$38,720 will be used to support establishing behavioral health clinics in high schools in Northbridge and Uxbridge in order to improve access to these services for students at those schools. Contact: Elaine Cinelli, 508.438.0009, ecinelli@hfc.org.

■ **Health Foundation of South Florida** (Miami) announced intended funding to nonprofit organizations working to improve health in Broward, Miami-Dade, and Monroe counties. The foundation's focus areas include: Healthy Eating Active Communities, Behavioral Health, Primary Care, and Preventive Health Measures. Investing in projects in these areas furthers the foundation's efforts to create healthier communities and make a measurable impact in ensuring access to affordable, quality health for all residents, especially the underserved. The deadline for applications is December 2, 2013. For more information, visit www.hfsf.org. Contact: Jakes Cargille, 305.374.7200, jcargille@hfsf.org.

- **Illinois Children's Healthcare Foundation (ILCHF)** (Chicago) awarded two grants totaling \$4 million to provide integrated behavioral health services in two of Chicago's high-need areas: Englewood and Humboldt Park. The **Healthy Minds, Healthy Children, Healthy Chicago (H3)** initiative combines primary health care services with mental health services and is designed to help children and their families through a team-based approach to prevention and early intervention. ILCHF is awarding \$2 million to **Erie Family Health Center** (Chicago, IL), in partnership with **Community Counseling Centers of Chicago (IL)**, to concentrate on children from birth to 17 years of age and their families living in the Humboldt Park, Logan Square, West Garfield Park, North Lawndale, and West Town Community areas. **Metropolitan Family Services** (Chicago, IL), in partnership with **Mile Square Health Center**, will use a \$2 million grant to focus on providing integrative health to children in the greater Englewood area. An integrated care model will be developed and implemented, in which the traditional doctor-patient relationship will be transformed to a team-patient relationship and where mental health care will be a core component of the team's delivery of primary care. Contact: Candice Warltier, 773.991.1210, cwarltier@communication-strategies.com.
- **Mat-Su Health Foundation** (Wasilla, AK) awarded eight **Healthy Impact** grants totaling \$685,705 to support projects seeking to improve the health and wellness of people living in the Mat-Su borough. **Alpine Historical Society** (Sutton) will use its award of \$72,930 for construction of a community-build playground at Alpine Historical Park in Sutton, helping fill a void in opportunities for family-oriented health promotion activities. **Family Promise Mat-Su** (Wasilla) was awarded \$195,500 to purchase a facility that will reduce its overhead costs, allowing funds to be used directly to support and expand its mission of preventing homelessness. The **Matanuska-Susitna Borough** (Palmer) received \$135,000 to help fund construction of a new 7,840 square-foot Talkeetna Library/Community Resource Center. **Wasilla Area Seniors** was awarded \$120,000 for its **Continuing Care Community** project, which includes an industry needs assessment, industry/organization feasibility study, organizational strategic planning, and industry-specific business planning for the organization. A \$68,875 grant to **United Way Anchorage** will allow the organization to establish a navigator position in the Mat-Su to guide consumers, small businesses, and their employees as they look for health coverage options through the health insurance marketplace. For more information, visit the News and Happenings section of www.healthymatsu.org.
- **Gordon and Betty Moore Foundation** (Palo Alto, CA) has awarded **Vanderbilt University's Center for Interdisciplinary Health Workforce Studies** (Nashville, TN) more than \$2.2 million to review and evaluate existing data, conduct additional empirical research, and use the insights and findings to inform and stimulate action on nursing workforce issues. The center will lead efforts to bring stakeholders together to identify tangible ways to address workforce challenges identified by the research, to include overall workforce shortages, as well as shortages in specialty areas such as operating rooms and labor and delivery. In addition, the center will play a key role in leading enhancements in the field through activities such as providing doctoral students and post-doctoral fellows the opportunity to enhance their quantitative research skills and develop experience in moving research into action; developing, supporting, and engaging researchers working in health workforce studies, including creating a network of researchers, policymakers, workforce analysts, and action-oriented individuals, that currently do not exist; and building a central on-line location, complete with analysis-ready datasets and other useful materials, to fill the void in accessing and sharing information. For more information, visit the Newsroom section of www.moore.org.
- **The New York Community Trust** (NY) awarded \$6.5 million in grants to 81 local nonprofit organizations. Among those receiving grants to support aging and health-related programs are: **Weill Cornell Medical College**, which received \$130,000 for clinical trials on one of the deadliest forms of breast cancer; **Columbia University, Mailman School of Public Health**, which received \$100,000 to study the effectiveness of chronic disease prevention policies during the Bloomberg administration and make recommendations for the future; and **Alpha Workshops**, which was awarded \$78,000 to support this organization that trains and employs people with HIV/AIDS in the decorative arts. In addition, grants focusing on health care reform were awarded to **Callen-Lorde Community Health Center**, which received \$75,000 to help the city's only health center for gay and lesbian patients adapt to health care reform; **Carter Burden Center for the Aging**, which received \$53,000 to improve services, programs, and attendance at the Leonard Covello Senior Center; and **New York Legal Assistance Group**, which received \$35,000 to help poor homebound elders and their support network transition into managed long-term care programs. Contact: Dave Marcus, 212.889.3963, djm@nyct-cfi.org.
- **Obici Healthcare Foundation, Inc.** (Suffolk, VA) awarded \$2.2 million in grants to 28 nonprofit organizations serving Virginia's western Tidewater region. Among the grantees are: **Senior Services of Southeastern Virginia** (Norfolk) – \$500,000 to rehabilitate the historical Hayden High School in Franklin, Virginia, and provide intergenerational health and wellness services to the community; **Western Tidewater Health District** (Suffolk) – \$134,274 to provide telehealth monitoring services for chronic disease patients who frequently visit emergency rooms, and to improve chronic disease self-management; **Bon Secours Maryview Foundation** (Portsmouth) – \$112,500 to provide free mobile medical services to medically underserved residents; **Horizon Health Services** (Hayes) – \$75,000 to provide dental care and smoking cessation services in Franklin, Southampton, Surry, and Sussex service

areas; **Sentara Obici Hospital** (Suffolk) – \$75,000 to provide life coaches in the hospital’s emergency room who will help uninsured and underinsured patients obtain primary care services or other resources; and **Suffolk Public Schools** – \$75,000 to develop and implement after-school challenge clubs focused on obesity prevention and to sustain salad bars in cafeterias for better nutrition. Contact: Rick Spencer, 757.539.8810, rspencer@obicihcf.org.

- **Phoenixville Community Health Foundation** (PA) awarded \$1.1 million to more than 50 organizations that address health and quality of life for residents of greater Phoenixville. Among the grantees are: **Transportation Management Association of Chester County** (Malvern) – \$50,000 for the **Ride to Health Initiative**; **Maternal and Child Health Consortium** (West Chester) – \$25,000 for the **Healthy Start Program**; **Fellowship Health Resources** (Phoenixville) – \$16,000 in support of Neil’s Place and to provide outpatient services; **Philadelphia Freedom Valley YMCA** – \$25,000 in support of the **Activate Phoenixville, Area initiative**; **Cancer Center at Phoenixville Hospital** – \$15,000 for the **Patient Assistance Fund**; **Camphill Special School** (Glenmoore) – \$5,000 for the therapy program; and **Creative Health Services** (Pottstown) – \$2,500 for a tobacco cessation program. For more information, visit www.pchfl.org.
- **Sierra Health Foundation** (Sacramento, CA) awarded 19 grants totaling \$249,782 in this year’s second funding round of its **Responsive Grants Program**. The grants of up to \$15,000 each will support programs that improve health and well-being in the foundation’s 26-county Northern California funding region. Among the grantees are: **Infant Parent Center** (El Dorado) – \$15,000 to strengthen underserved, low-income families with young children by providing mental health assessment and treatment for infants, children, and families, and parenting support; **Sierra Forever Families** (Nevada) – \$15,000 to provide permanency for Nevada County children in foster care by recruiting committed foster families in the county, and

providing children and families with behavioral health care supports; **Slavic Assistance Center** (Sacramento and Yolo) – \$14,872 to improve the health of adults and seniors in the Slavic community who experience isolation and/or chronic disease through organized walking groups in their neighborhoods; and **Tuolumne Me-Wuk Indian Health Center, Inc.** – \$15,000 to improve the health and quality of life of low-income children and adults by providing basic oral health services through replacement of dental equipment. Contact: Brian Fitzgerald, 916.922.4755, ext. 3332, bfitzgerald@sierrahealth.org.

- **Tufts Health Plan Foundation** (Watertown, MA) announced intended funding as a part of its **Healthy Aging** grants program. The foundation will make grant awards to support programs in one of three foundation grantmaking categories: the Health & Wellness category, which focuses on promoting chronic disease self-management and prevention, exercise and nutrition, and mobility, strength, and balance for older adults; the Purposeful Engagement category, which includes programs that help older adults engage in their communities and/or with other generations, as well as find encore careers and volunteer opportunities; and Empowerment programs, which provide access to information so that older adults can learn about programs and services in their communities. Letters of inquiry are now being accepted; the deadline for submission is January 10, 2014. For more information, including guidelines and eligibility requirements, visit www.tuftshealthplan-foundation.org.
- **United Hospital Fund** (New York, NY) awarded nine grants totaling \$475,000 for projects to improve health care services in New York City. Among the grantees are: **Memorial Sloan-Kettering Cancer Center** – \$70,000 to develop a screening method to detect adverse events and potentially preventable harm in the care of cancer patients, providing the basis for new patient safety and quality improvement efforts; **PHI** – \$70,000 to pilot test home care aides’ use of telehealth technology to improve patient care and

enhance aides’ participation on the care team; **Fund for Public Health in New York / New York City Department of Health and Mental Hygiene** – \$50,000 to measure the effectiveness of the launch of New York State’s health benefit exchange in reaching uninsured persons and facilitating their connection to health care services; **Lincoln Medical and Mental Health Center** – \$35,000 to develop a volunteer program to support family caregivers of individuals with serious mental illness; and **City Harvest** – \$10,000 to provide nutrition and cooking courses at locations in Washington Heights for diabetic seniors participating in the fund’s **Together on Diabetes-NYC** program. Contact: Robert deLuna, 212.494.0733, rdeluna@unfnyc.org.

SURVEYS, STUDIES & PUBLICATIONS

- **Altarum Institute** (Ann Arbor, MI) and the **W.K. Kellogg Foundation** (Battle Creek, MI) have released *The Business Case for Racial Equity*, a report detailing the economic impact of racism, and the benefits of advancing racial equity as the demography of the United States continues to evolve. As businesses, policymakers, and thought leaders attempt to track, analyze, and ultimately manage the impact of the U.S. shift from a white majority to a minority majority, the availability of data on the progress within health, education, and crime and justice will be even more important. To access the report, visit the Publications section of www.altarumm.org. Contact: Ken Schwartz, 571.733.5709, ken.schwartz@altarum.org.
- **Milbank Memorial Fund** (New York, NY) provided financial and editorial support for a case study released by **Catalyst for Payment Reform** (San Francisco, CA) that focuses on **South Carolina’s Birth Outcomes Initiative** (BOI). The case study, *Using Education, Collaboration, and Payment Reform to Reduce Early Elective Deliveries*, chronicles how

South Carolina's Department of Health and Human Services, South Carolina's largest commercial health plan, and many other stakeholders partnered to engage providers in quality improvement activities, and then agreed collectively to stop paying for early elective deliveries—those occurring before 39 weeks of gestation. The case study highlights South Carolina BOI's success in reducing unwarranted early elective inductions by 50 percent, decreasing neonatal intensive care unit admissions, and saving the state's Department of Health and Human Services more than \$6 million in just the first quarter of 2013. For more information and to access the report, visit the About the Fund, News section of www.milbank.org.

OTHER NEWS

- **The Colorado Trust** (Denver) has announced a shift in its vision to focus on health equity. Since its creation in 1985, the trust has focused on advancing the health and well-being of all Coloradans. The trust further envisions a Colorado where all residents have fair and equal opportunities to lead healthy, productive lives regardless of race, ethnicity, income, or where they live. Thus, the organization is refocusing its vision to address health equity issues. The trust will engage partners to move this new vision forward by funding the following issue areas: policy and advocacy, which will focus on advancing health equity policy solutions through a field-building approach; data and information, which includes monitoring inequities in health outcomes and social determinants through data collection and analysis to inform stakeholders and advance health equity; and community-based participatory grantmaking, focusing on addressing health equity in partnership with communities throughout Colorado. To learn more, visit www.coloradotrust.org/news.

The **Maternal and Child Health Library** at Georgetown University (Washington, DC) announced the availability of new resources that focus on health coverage and access to care for

children. Among them is the **Health Insurance and Access to Care for Children and Adolescents: Knowledge Path**, which directs readers to resources that analyze data, describe effective programs, and report on policy and research aimed at advancing health coverage and improving health care access for children and adolescents. Knowledge Path is designed to help health professionals, program administrators, policymakers, and researchers learn more about the topic, integrate what they know into their work in new ways to improve health coverage and access to care, develop programs, and locate training resources and information to access specific questions. Two resources focused on the Affordable Care Act are also available: **Patient Protection and Affordable Care Act: Resources for Professionals** and **Patient Protection and Affordable Care Act: Resources for Families**. These resources are available at www.mchllibrary.org.

PEOPLE

Grantmakers for Children, Youth and Families (Silver Spring, MD) announced the appointment of **Ronald White** as its new executive director. Mr. White has more than 20 years of experience in the field of philanthropy and has been an active leader of affinity groups and builder of effective grantmaker/grantee coalitions. For more information, visit www.gcyf.org.

- **The Colorado Health Foundation** (Denver) has appointed **Rahn Porter** as CFO and vice president of finance. In this position, Mr. Porter oversees investments, accounting and finance, and graduate medical education programs. Mr. Porter previously served as senior vice president at Qwest Communications International; CFO of Telenet, Inc., a Belgium-based company providing telephony, broadband Internet access, and multimedia services; and CFO of Nupremis, Inc., providing managed enterprise applications and infrastructure services. Contact: Taryn Fort, 303.953.3666, tfort@coloradohealth.org.

- **Robert Wood Johnson Foundation** (Princeton, NJ) named **Alonzo Plough, Ph.D.**, vice president for research and evaluation and chief science officer. Dr. Plough comes to the foundation from the Los Angeles County Department of Public Health, where he has served as director of emergency preparedness and response since 2009. Previously Dr. Plough was vice president of strategy, planning and evaluation for **The California Endowment** (Los Angeles). He was also employed by the Seattle and King County Department Office of Public Health and served as professor of health services at the University of Washington School of Public Health. Contact: Christine Clayton, 609.627.5937.

- **W. K. Kellogg Foundation** (Battle Creek, MI) has announced the appointment of **La June Montgomery Tabron** as the foundation's next president and CEO, effective January 1, 2014. Ms. Tabron has had a 26-year career with the foundation, having fulfilled roles ranging from controller to her current position as executive vice president of operations and treasurer. A certified public accountant and a certified management accountant, Ms. Tabron began her career as an auditor for Plante & Moran PLLC. She currently serves as president of the board of the **Western Michigan University Foundation** (Kalamazoo) and is a board member of the Michigan-based Bronson Healthcare Group, as well as numerous other community and professional organizations. Ms. Tabron will replace **Sterling Speirn**, who led the foundation for eight years. Contact: Joanne Krell, 269.969.2088, joanne.krell@wkkf.org.

- **Maine Health Access Foundation** (MeHAF) (Augusta) announced that **Wendy Wolf**, MeHAF's founding president and CEO, was one of 20 Maine health care leaders recognized at the Maine Health Management Coalition's annual symposium in Portland, Maine. Dr. Wolf received a **20 in 20 Award** from the coalition and was honored with a diverse group of leaders and innovators dedicated to improving access to quality health care in Maine. In addition, **Becky Hayes Boober**, MeHAF's senior

program officer, received the **Giving Voice Award**, presented at the annual meeting of Tri-County Mental Health Services. Dr. Boober was recognized for her work that addresses integrating primary and mental health care with a focus on improving access to and quality of health care throughout the state. Contact: Alyson Cummings, 207.620.8266, ext. 108, acummings@mehaf.org.

- **John Rex Endowment** (Raleigh, NC) announced new officers and members of the board of directors. **Tom McGuire**, partner of Armstrong and McGuire Philanthropic Advisory Group, has been elected as the new treasurer. New board members include **Cathy Moore**, deputy superintendent for school performance at Wake County Public School System; **Deborah Nelson**, consultant for early childhood system building initiatives; and **James R. Talton III**, senior vice president and financial advisor of

CapTrust Financial Advisors. For more information, visit www.rexendowment.org/news.

- **St. Luke's Health Initiatives** (Phoenix, AZ) named **Suzanne Pfister** president and CEO. Ms. Pfister most recently worked for Dignity Health as vice president, external affairs. She was also a member of the executive leadership team of St. Joseph's Hospital and Medical Center, where she served for nine years. Ms. Pfister has prior experience working for communications firms, an environmental consulting firm, the Arizona Board of Regents, the Regional Public Transportation Authority, and the Arizona Department of Revenue. Ms. Pfister currently serves on the Communications and Government Relations Committee for First Things First and the Leadership Council of The Real Arizona Coalition. For more information, visit www.slhi.org.

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