



improve the health of all people

BULLETIN

NEW GRANTS & PROGRAMS

Blue Cross Blue Shield of Michigan Foundation (Detroit) is funding a new initiative to address the needs of military personnel returning from Iraq and Afghanistan and the community. In partnership with Lansing Community College (LCC)(Michigan) and the State of Michigan Workforce Development Agency (Lansing), the foundation is supporting the training, job placement, and continued education of service men and women to become emergency medical service personnel with the opportunity to fast track into registered nursing programs. LCC will also provide social and academic support by assisting veterans with career counseling, advising, and enrollment. Contact: Nora Maloy, 313.225.8205, nmaloy@bcbsm.com.

Blue Shield of California

Foundation (San Francisco) awarded grants totaling \$9.1 million to support domestic violence prevention, safety net providers, and efforts that address implementation of the Affordable Care Act (ACA). The foundation funded public agencies in eight counties with a total of \$925,258 to help them maximize enrollment in Low Income Health Programs (LIHP) in 2013 and transition LIHP enrollees and uninsured residents into coverage through Medi-Cal or Covered California. Other grantees include: The Henry J. Kaiser Family Foundation (Oakland) - \$252,000 to conduct a survey of low-income populations in California, to be fielded in conjunction with a parallel national survey, that will

provide timely data to inform how the ACA is affecting coverage, access, and financial security of low- and moderateincome individuals; The Regents of the University of California, San Francisco - \$387,764 to expand research and tools available to safety net providers that promote more coordinated, integrated systems of care for California's uninsured and underinsured residents, and identify policy opportunities for care integration within the safety net; and Integrated Healthcare Association (Los Angeles) -\$150,000 to accelerate performance improvements in Medi-Cal-contracted physician groups by developing performance metrics for physician groups and pilot reporting of these metrics to three public Medi-Cal managed care plans. Contact: Eric Antebi, 415.901.0111, eantebi@fenton.com.

The California Wellness Foundation (Woodland Hills) awarded more than \$1 million in grants to support projects and organizations that address a range of health-related issues for residents of California. Among the grantees are: Imperial County Office of Education (El Centro, CA) – \$200,000 for the Migrant Farmworker Dental **Program** to provide dental care services and education to farmworkers and their families; Clean Water Fund (Oakland, CA) – \$160,000 to help sustain public policy efforts aimed at improving drinking water quality and reducing public exposure to toxins in California; California Youth Connection (San Francisco) - \$150,000 to support advocacy, leadership development, and community engagement on issues affecting the health and well-being of the state's emancipating and former foster

GIHNEWS

JULY 15, 2013

NEW GIH PUBLICATION: HEALTH CARE FOR THE NEEDIEST: THE CRITICAL TRANSFORMATION

How can we reduce the heavy burden of health care costs? How can we strengthen the health care system to provide better care and better health for all? **Health Care for the Neediest: The Critical Transformation** examines how those who are the sickest, neediest, and most vulnerable fare in today's health care system, and explores whether changes to make the system more effective and efficient for those in greatest need can make the system stronger and more sustainable for all. The publication is available at www.gih.org.

ANNUAL MEETING SESSION PROPOSALS DUE JULY 26

Time is running out to submit breakout session, site visit, and film screening proposals for the 2014 GIH annual meeting *The Power of Voice*!

GIH is accepting proposals at https://callforsessions.myreviewroom. com/. **Proposals submitted via mail, e-mail, and fax will not be accepted.** Contact GIH Senior Program Associate Kate Treanor at ktreanor@gih.org with any questions.

Visit www.gih.org for the latest Issue Focus and Views from the Field articles. youth; and **Nurse-Family Partnership** (Denver, CO) – \$115,000 to partner with California tribal communities to successfully provide culturally appropriate reproductive health care to lowincome Native American women in California. Contact: Adriana Godoy Leiss, 818.702.1900.

The Commonwealth Fund (New York, NY) awarded a grant for \$398,255 to Atrius Health's Brigham and Women's Hospital (Boston, MA) to study opportunities to reduce waste in health care. A team of researchers will evaluate the ABIM Foundation's (Philadelphia, PA) Choosing Wisely campaign, which encourages physicians and patients to talk about how to reduce the overuse of tests and procedures, and supports physician efforts to help patients make smart and effective care choices. The project will study how health care services are used, and whether certain tests or procedures are unnecessary or overused across the continuum of care. Using a combination of electronic health records and linked claims data from Atrius Health, the team will evaluate the tests and procedures in the Choosing Wisely campaign and examine methods to reduce waste. These data will inform the development of strategies and advance the understanding of how overuse can be influenced by policy and provider interventions. Contact: Caroline Pepek, 617.933.5271, cpepek@solomonmccown.com.

Consumer Health Foundation

(Washington, DC) awarded \$478,177 in grants to support efforts focused on a variety of health care issues. Among the grantees are: Washington AIDS **Partnership** (DC) – \$35,000 to support investments in public policy and advocacy that will improve systems of HIV/AIDS prevention and care services in the metropolitan Washington, DC region; Greater Baden Medical Services (Brandywine, MD) - \$30,000 to support patient engagement work that will inform stakeholders about how to improve health literacy, self-care management, and patient safety; Virginia **Coalition of Latino Organizations** (Arlington) – \$30,000 to advocate for health care reform implementation in

Virginia by organizing and engaging the Latino community and other immigrant organizations; Virginia Consumer Voices for Healthcare (Richmond) -\$30,000 to advocate for health care reform implementation in Virginia by organizing and engaging patients, community organizations, labor groups, small businesses, and other advocacy groups; and McClendon Center (Washington, DC) - \$25,000 to support patient engagement work that will ensure the participation of patients in improving their mental health and quality of life, and will strengthen services and programs. Contact: Ria Pugeda, 202.939.3390, ria@consumerhealthfdn.org.

- The Duke Endowment (Charlotte, NC) awarded more than \$5 million in grants to organizations in North Carolina and South Carolina that address health care, child care, higher education, and religion. Among the grantees are: University of South **Carolina School of Public Health** (Columbia) - \$556,030 to implement a program for child care professionals focused on preventing childhood obesity; **Appalachian Regional Healthcare** System (Boone, NC) - \$350,000 to establish a primary care clinic serving low-income uninsured patients; Vidant Medical Center (Greenville, NC) -\$150,000 to develop ways to engage patients in making decisions about their care; and Groometown United Methodist Church (Greensboro, NC) -\$100,000 to support a food ministry program. In addition, the endowment's board of trustees approved a grant for more than \$5.7 million to Duke Divinity School (Durham, NC) to continue support for the Clergy Health **Initiative**, which began as a way to help clergy tend to their physical, spiritual, and emotional health. For more information, visit www.dukeendowment.org and select the "News" tab.
- Endowment for Health (Concord, NH) announced awards of \$857,136 in the past three months. Nineteen grants were made to support a variety of healthrelated projects focused on health equity, economic barriers to access, and the mental health needs of children and fam-

ilies in New Hampshire. Manchester **Community Health Center** was awarded \$195,982 to enhance its capacity to serve as a provider of culturally effective care. The center's personnel will learn from national experts about techniques to identify and address health disparities among patients. Funding will also help the health center introduce and sustain best practices in culturally effective care. Foundation for Healthy Communities (Concord, NH) will use its grant of \$94,601 to improve access to pharmacy assistance for uninsured or underinsured individuals by extending the Unused Medication program statewide and by forming a new entity that will manage and sustain the program into the future. **Community** Bridges (Concord, NH) was awarded \$12,553 to improve the availability of and access to high-quality early childhood mental health supports and services for the state's young children (aged birth to six) and their families. The grant will pilot a credentialing system for early childhood and family mental health. For a full list of grants awarded, visit www.endowmentforhealth.org. Contact: Karen Ager, 603.228.2448, ext. 313, kager@endowmentforhealth.org.

Harvard Pilgrim Health Care Foundation's (Wellesley, MA) Healthy School Food Champions program awarded a total of \$195,000 to 29 schools throughout Maine, Massachusetts, and New Hampshire. Grant funds will ensure that students have access to healthy food by helping schools purchase equipment and fresh, healthy produce, and train staff in healthy food preparation. The 14, \$5,000 grants in Maine are in partnership with Let's Go!, a program of The Barbara Bush Children's Hospital at Maine Medical Center (Portland). Among the grantees are: Auburn Public Schools, Camden-Rockport Middle School, Lincolnville Central School, and Wiscasset Primary School. Through grants in partnership with the Massachusetts Department of **Elementary and Secondary Education** (Malden) and Mass in Motion, an initiative of the Massachusetts **Department of Public Health** (Boston), 10 schools or school districts

in Massachusetts received individual grants of \$10,000, including Boston **Public Schools, Fitchburg Public** Schools, Lawrence Family Development Charter School, and William Seach Elementary School (Weymouth). Five grants of \$5,000 each were awarded in New Hampshire through the foundation's partnership with the Healthy Eating Active Living NH Campaign (Concord) and the New Hampshire Department of Education (Concord). They include Pembroke School District, Deerfield Community School, and Berlin School District. Contact: Lily Lynch, 617.509.7407, lily lynch@harvardpilgrim.org.

Hearst Foundations (New York, NY and San Francisco, CA) awarded Nurse-Family Partnership (NFP) (Denver, CO) \$100,000 to support the Nurse-Family Partnership[®] program in American Indian and Alaska Native (AIAN) communities west of the Mississippi River. This funding also supports an AIAN nurse consultant to provide enhanced assistance and collaborative work with AIAN communities for one year to successfully implement the partnership. Special attention for cultural considerations with guidance from the AIAN communities will be a key focus of the work. In addition, a new AIAN nursing community of practice will be established to share successful practices among AIAN communities. AIAN agencies implementing the NFP and receiving enhanced support include: Southcentral Foundation (Anchorage, AK); White Earth Band of Chippewa (MN); Fond du Lac Band of Lake Superior Chippewa (Carlton, MN); South Dakota Health Department (Pierre); and Port Gamble S'Klallam Tribe (Kingston, WA), in partnership with the Jefferson County NFP program (Port Townsend, WA). Contact: Fran Benton, 303.865.8408, fran.benton@ nursefamilypartnership.org

Hogg Foundation for Mental

Health (Austin, TX) awarded research grants totaling \$192,130 to 10 tenure-track assistant professors from Texas-based colleges and universities to conduct innovative research in mental health. The two-year grants are capped at \$19,250 each. Among the grantees are: Southern Methodist University -Chrystyna Kouros, Department of Psychology, in collaboration with Naomi Ekas, Texas Christian University, Department of Psychology, to examine ethnic differences in the identification of and attributions about children's depression symptoms; University of North Texas – Camilo J. **Ruggero**, Department of Psychology, to examine the use of screening instruments for bipolar disorder for utilization with Spanish-speaking individuals; The University of Texas at Austin - Susan De Luca, School of Social Work, to conduct a study of adolescents receiving treatment, in response to suicide attempts, at a psychiatric hospital in central Texas; and The University of Texas Health Science Center at Houston - Dr. Paul J. Rowan, School of Public Health, to study the association of maternal depression with pre-term delivery and poor immunization compliance. Contact: Ike Evans, 512.471.4804, imani.evans @austin.utexas.edu.

- Robert Wood Johnson Foundation (Princeton, NJ) awarded a \$400,000 implementation grant to Altarum Institute's (Ann Arbor, MI) Center for Sustainable Health Spending to create an analytical structure to demonstrate the value of investments in primary prevention to health outcomes and health care costs. The goal of this work is to develop an economic analysis tool to assess the impact of nonclinical primary prevention initiatives on reducing overall health care costs. A national advisory panel of experts in public health, workplace wellness, and community leaders with a commitment to developing a healthier population will guide the analysis. A key expected outcome is a better understanding of the significance of investing in prevention efforts and how these efforts can help control health care spending on the national level. Contact: Ken Schwartz, 571.733.5709, ken.schwartz@altarum.org.
- Maine Health Access Foundation (Augusta) announced intended funding

to support the advancement of a sustainable system of care that delivers comprehensive, high-quality health care services to improve the health of uninsured, low-income individuals. Funding will be awarded through the foundation's Access to Quality Care for Uninsured Individuals program, whose goal is to minimize disruptions in established patient-provider relationships that occur when patients cycle on and off coverage, and advance collaborative, community-based systems of care. The foundation will award up to eight, oneyear planning grants of up to \$50,000 and one or two, three-year implementation grants of up to \$300,000 over the three-year grant period. For more information, visit www.mehaf.org/ improving-access-to-quality-care.

- Salem Health and Wellness Foundation (Carneys Point, NI) awarded \$138,524 to organizations to support children and families in establishing healthy lifestyles that will focus on improved nutrition and reduce childhood obesity. Funded programs will be implemented in educational settings, as well as emergency food providers/social service agencies. Grantees include: **Rutgers Cooperative Extension's** Family and Community Health Sciences to expand its Grow Healthy School Wellness initiative; Salem County YMCA to pilot its Healthy U school-based program utilizing the CATCH (Coordinated Approach to Child Health) curriculum to a local school district; and Salem High School Based Youth Services to support the Get Up and Move pilot program, which focuses on females and the importance of physical activity and healthy eating, utilizing the Let's Move 5-2-1-0 Middle and High School Toolkits. For more information, visit www.salemwellnessfoundation.org. Contact: Brenda L. Goins, 856.299.4460.
- UniHealth Foundation (Los Angeles, CA) awarded 11 grants for approximately \$4.5 million to organizations that address health-related concerns for residents of Los Angeles County and northern Orange County. Among the grantees are: Pomona Valley Hospital

Medical Center (CA) – \$916,376 to support the Medical Respite Care program for homeless patients treated at the emergency room or discharged from the hospital, which will be implemented by the medical center in partnership with Pomona Health Center (CA), YWCA of San Gabriel Valley (Covina, CA), and the National Health Foundation (Los Angeles, CA), with technical assistance provided by the **Corporation for** Supportive Housing (New York, NY); University of California, Los Angeles' David Geffen School of Medicine -\$549,329 for the **Community** Wellness: Psychosocial and Behavioral Summer Camp Program, a culturally tailored, multidimensional summer camp program for underserved Latino and Korean students at the Robert F. Kennedy Community Schools in Pico-Union/Koreatown; and Skid Row Housing Trust (Los Angeles, CA) in partnership with Los Angeles Department of Health Services (CA) -\$500,000 for the development of the health care clinic at the Star Apartments supportive housing development. Contact: Caroline Chung, 213.630.6500.

United Hospital Fund (New York, NY) announced eight grants, totaling \$265,000, for projects to improve health care services in New York City. Among the grantees are: Alzheimer's Association (New York, NY) – \$75,000 to complete a project to improve care for nursing home residents with advanced dementia by implementing a model residential palliative care program; The Institute for Family Health (New York, NY) - \$70,000 to improve health outcomes and reduce costs by developing and pilot-testing a single model of care coordination; and Health Leads (New York, NY) – \$45,000 to improve the access of low-income families to housing, food, job training, and other essential resources by integrating automatic screening and referrals to supportive services into clinical care. This round of funding also includes five, \$15,000 grants awarded to ARC XVI Fort Washington, Inc.; Isabella Geriatric **Center: Riverstone Senior Life** Services, Inc.; YM&YWHA of Washington Heights & Inwood, Inc.;

and **NewYork-Presbyterian Hospital**. This funding supports **Together on Diabetes-NYC**, which aims to extend community organizations' capacity to help senior clients better control their diabetes. Robert de Luna, 212.494.0733, rdeluna@uhfnyc.org.

SURVEYS, STUDIES & PUBLICATIONS

Foundation for a Healthy Kentucky (Louisville) released regional findings of the Kentucky Health Issues **Poll** (KHIP), with data that are broken down into five regions: Eastern Kentucky, Greater Lexington, Greater Louisville, Northern Kentucky, and Western Kentucky. Although statewide results reveal consensus across regions, including a majority of adult Kentuckians viewing health care costs as a financial burden and supporting integration of mental health, the poll indicated regional differences. For example, residents of Greater Louisville were more likely to be concerned about air quality, whereas residents of Greater Lexington were less likely to change or limit their activity because of an air quality alert. Eastern Kentucky residents were more likely to rely on home remedies or over-the-counter medications than to visit a physician. Adults in Western Kentucky were less likely to have dental insurance. Further, Northern Kentuckians were more likely to hold an unfavorable view of the Affordable Care Act. The KHIP is available on-line, under the "Data and Reports" tab at www.healthy-ky.org. Contact: Doug Hogan, 502.326.2583, dhogan@healthy-ky.org.

Sierra Health Foundation (Sacramento, CA) released Supportive Housing for Homeless Families: Foster

Care Outcomes and Best Practices, which outlines the results of a study on children in foster care and child protective services systems. The report describes the outcome evaluation of Serna Village, a supportive housing program that serves Sacramento's homeless families, and details research revealing that the best practice program model of permanent housing social support and case management services can effectively break the cycle of abuse and neglect among disenfranchised families. Further, the study quantifies the significant fiscal savings associated with breaking that cycle while significantly reducing reentry into the foster care system. The report lists a set of best practices and shows how best practice programs provide a better path for vulnerable families and children, at a lower cost to taxpayers. Contact: Susan King, 916.285.1832, sking@ sierrahealth.org.

United Health Foundation

(Minnetonka, MN) released a free eBook of its inaugural edition of America's Health Rankings[®] Senior Edition. In addition to the eBook, the 2013 Senior **Report** is accompanied by a range of interactive tools on the America's Health Rankings Web site. Visitors can view the full 2013 report, as well as a replay of the launch event, complete with commentary from some of the nation's premier public health leaders. Customizable reports, templates, and slides are also available on the Web site and are free to download. The eBook is available in the iTunes Store for download on iPhone, iPad, and iPod Touch with iBooks in iOS 4.3.3 or later. For more information, visit www.americashealthrankings.org.

AWARDS

The Colorado Trust (Denver) awarded its 2013 Grantee Leadership Award to the Colorado Coalition for the Medically Underserved (CCMU) (Denver). CCMU's mission is to ensure that Colorado's health care system meets the needs of the medically underserved and the needs of providers and systems of care dedicated to caring for those who may fall through the cracks in the health care system. CCMU works to achieve its mission through advocacy and policy work, community engagement, collaboration with diverse partners, and thought leadership. The annual award of \$25,000 is made in recognition of exemplary leadership and will be used by the coalition to support its ongoing work. The

leadership award was created in recognition of **John R. Moran, Jr.**, former longtime president and CEO of The Colorado Trust, for his commitment to improving the health and well-being of people across the state. Mr. Moran retired from the trust in 2006, following 21 years of service. Contact: Maggie Frasure, 303.539.3721, maggie@ coloradotrust.org.

The Greater Rochester Health Foundation (NY) is a recipient of the White House Champions of Change Award. The White House Champions of Change program spotlights Americans who are doing extraordinary work for their community, their country, and their fellow citizens. The foundation was nominated by the YMCA of Greater Rochester for its efforts to improve the health of residents in the nine-county area that makes up the Greater Rochester community, through prevention (including childhood healthy weight and diabetes prevention), neighborhood health status improvement, and health care delivery. Contact: Lynette M. Loomis, 585.258.1717.

The Horizon Foundation

(Columbia, MD) recognized Victor Broccolino, president and CEO of Howard County General Hospital: A Member of Johns Hopkins Medicine, with its Richard G. McCauley Leadership Award. The award, established in 2004 to honor the foundation's first board chair, is given each year to a community leader who has had a transformative effect upon many institutions and organizations in Howard County. Mr. Broccolino joined the hospital as president and CEO in 1990. He is widely credited with great foresight in identifying industry pressures and spearheading a campaign to find a strategic partner for the community hospital. That effort resulted in the hospital becoming a member of Johns Hopkins Medicine in 1998 and in the birth of the Horizon Foundation, which was established with the revenues from the sale. Contact: Ian Kennedy, 443.766.1216.

The Kate B. Reynolds Charitable Trust (Winston-Salem, NC) awarded its inaugural Innovations in Rural Health Award to Human Service Center (New Castel, PA) for a mobile medication program designed to reduce hospitalization costs for seriously mentally ill individuals in rural Pennsylvania. Human Services Center, a community-based mental health and substance abuse provider, received a \$25,000 prize for the program. The six-step, skill-building program begins with an in-person visit to the patient for every dose of medication ordered, followed by a daily visit, and finally scaling down to a weekly phone call before patients are discharged from the program. Mental health workers travel by van to their clients' homes and have a broadband-enabled laptop that allows them to enter data on each client remotely. In its first year, the program helped reduce hospitalization costs in the area by more than \$1.3 million. The trust plans to explore possibilities for implementing the project in North Carolina in the coming year. Contact: Nora Ferrell, 336.397.5515, nora@kbr.org.

PEOPLE

The Claude Worthington Benedum Foundation (Pittsburgh, PA) announced the election of Senator Lloyd G. Jackson III as chair of the board of trustees. Mr. Jackson is president of Jackson Gas Company of Hamlin, West Virginia, and has a long record of service. A former West Virginia State Senator, he served as chair of the Senate's Education Committee for eight years, and is currently a member of the West Virginia Board of Education. In addition, the foundation added two new trustees: Greg Babe, who retired as president and CEO of Bayer Corporation and president and CEO of Bayer MaterialScience LLC in 2012, and Parween Sultany Mascari, an attorney with Farmer Cline & Campbell PLLC in Morgantown. For more information, visit www.benedum.org.

 California HealthCare Foundation (Oakland) elected Daniel L. Gross,
 D.N.Sc., R.N. to a three-year term on its board of directors. Dr. Gross is executive vice president of hospital operations for Sharp HealthCare, where he holds leadership responsibility for seven hospitals, the largest home health program, and two senior community centers, all in the San Diego area. Previously Dr. Gross served in a variety of clinical and administrative positions, including senior vice president and CEO of the Sharp Metropolitan Medical Campus; vice president of clinical services; regional director of patient care services; and clinical nurse in medical, coronary, and surgical intensive care units. He is a member of the board of trustees of the American Hospital Association and in 2012 he received the California Hospital Association's highest honor, the Award of Merit. Contact: Spencer Sherman, 510.587.3111, ssherman@chcf.org.

Congressional Long-Term Care Commission (Washington, DC) has appointed Bruce Chernof, president and CEO of The SCAN Foundation (Long Beach, CA), to chair the 15-person bipartisan panel, which is charged with developing recommendations to improve the delivery and financial support for long-term care. Prior to heading The SCAN Foundation, Dr. Chernof worked as senior medical director for clinical affairs and affiliations, and subsequently as director and chief medical officer for the Los Angeles County Department of Health Services. Previous experience includes managing the statewide Healthy Families program, as Health Net's regional medical director for California Health Programs. In that capacity, he also oversaw the managed care Medicaid program in Los Angeles County. A member of Grantmakers In Health's board of directors, Dr. Chernof was appointed to the commission by Senate Democratic leader Nancy Pelosi, Contact: Victoria Ballesteros, 562.308.1154, vballesteros@ thescanfoundation.org.

 The Health Foundation of Greater Cincinnati (OH) announced the promotion of Patricia O'Connor to executive vice president and COO. In addition, Daniel Geeding, Ph.D., C.P.A. has been promoted to executive vice president and CFO, and Kate Keller, M.P.A. was promoted to the

newly created role of vice president, policy and external relations. Ms. O'Connor previously served as executive director of nursing services and as clinical professor of nursing at Duke University Medical Center and as an associate administrator at University Hospital in Cincinnati. She serves on the board of the Health Policy Institute of Ohio. Mr. Geeding is a former professor of management and director of the Center for International Business at Xavier University. He holds and has held leadership roles in many community organizations, including the United Way, Mercy Health, and the **Cincinnati Eye Institute Foundation** (OH). Ms. Keller has been with the foundation since 1997, joining as senior program officer. She currently co-chairs the Philanthropy Ohio Health Initiative. In 2010 Ms. Keller was selected as a member of the first class of Grantmakers In Health's Terrance Keenan Institute for Emerging Leaders in Health Philanthropy. Contact: M. Gail Myers, 513.941.8633.

 The Health Trust (San Jose, CA) announced the election of Charles
 Bullock, Ph.D. as chair of its board of trustees. Dr. Bullock joined the board in 2012; he is regarded nationally as an expert on the inclusion of people with disabilities, especially in sport and recreation. He is the current dean of the College of Applied Sciences and Arts at San Jose State University. Prior experience includes working as dean of the College of Health and Human Sciences at the University of Nevada, Reno, and serving for 17 years on the faculty of the University of North Carolina at Chapel Hill. Contact: Patty Fisher, 408.513.8705, pattyf@healthtrust.org.

Grantmakers In Health (GIH)

recently learned of the passing of Ann Pauli. A former member of GIH's board of directors, Ms. Pauli was the former president and CEO of Paso del Norte Health Foundation (El Paso, TX), serving until her retirement in 2007. She also served on the Texas State Board of Dental Examiners and was involved in civic endeavors for several organizations, including Conference of Southwest Foundations (Dallas, TX), Texas State Strategic Health Partnership (Austin), and the Texas Fetal Alcohol Spectrum Disorder Taskforce (Austin).

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