



improve the health of all people

BULLETIN

NEW GRANTS & Programs

Archstone Foundation (Long Beach, CA) awarded \$4.6 million in grants to support 21 projects that address the needs of an aging population. Among the grantees are: University of Washington, Seattle – \$2.5 million over four years for the Innovations **Bridging Clinics and Communities to** Advance Late-Life Depression Care initiative, a project commissioned by Archstone to explore how the foundation can make the most impactful contribution toward improving depression care for older adults; Partners in Care Foundation (San Fernando, CA), on behalf of the Evidence-Based **Leadership Council** – \$400,239 over two years to support the continued creation of a shared infrastructure to increase the spread of evidence-based disease self-management and health improvement programs; Public Health Institute (Oakland, CA) - \$100,000 over two years to support the Caregivers Partnership Project, which will couple disease-specific older adults, caregiver education, and action planning with ongoing disease-specific, technologybased caregiver networking and peer support; and Sarah House Santa **Barbara** (formerly AIDS Housing Santa Barbara, Inc.) (CA) – a \$100,000, one-year continuation grant to expand and continue the A Place **Called Home** program, which provides residential end-of-life care to homeless older adults. Contact: Jolene Fassbinder, 562.590.8655, jfassbinder@ archstone.org.

Baptist Community Ministries

(BCM) (New Orleans, LA) has awarded 10 grants totaling \$2.8 million to local nonprofit organizations. Among the grantees are: Baptist Community Health Services (New Orleans, LA) -\$470,647 over three years to support its Healthy Lower 9th Initiative; Education Pioneers (New Orleans, LA) - \$300,000 over three years for the launch and expansion of New Orleans Fellowship & Alumni Programs; **Tulane University** – \$199,632 over three years to support early childhood mental health consultation to pediatric providers through its Bridging the Gap program; and Access Health Louisiana (Kenner) – \$54,039 for one year to develop a model care-based program to reduce childhood obesity. In addition to cash grants, BCM also awards Fund **Development Consulting Initiative** (FDCI) consulting services to nonprofit organizations in its five-parish area. FDCI is an in-kind grant program that provides expert consultation for capacity building and fundraising. BCM will work with four organizations, including the YMCA of Greater New Orleans. during 2014. For more information visit, www.bcm.org.

Blue Shield of California

Foundation (San Francisco) awarded \$8.8 million to support community health centers and domestic violence service providers in California. Funding also supports collaboration and innovation in health care delivery across the safety net and helps integrate primary and behavioral health services for California's vulnerable residents. Among the grantees are: **CompassPoint Nonprofit Services**

GIHNEWS

JULY 21, 2014

TERRANCE KEENAN INSTITUTE FELLOWS ANNOUNCED

GIH is pleased to announce the 2014 Terrance Keenan Institute for Emerging Leaders in Health Philanthropy fellows.

- **Gabriele Alcade**, Foundation for a Healthy Kentucky
- Victoria Ballesteros, The SCAN Foundation
- Len Bartel, Maine Health Access Foundation
- **Brian Castrucci**, de Beaumont Foundation
- Matthew Cervantes, Sierra Health Foundation
- Colleen Church, Caring for Colorado Foundation
- Abbey Cofsky, Robert Wood Johnson Foundation
- Crispin Delgado, Blue Shield of California Foundation
- Katie Eyes, BlueCross BlueShield of North Carolina Foundation
- Kelly Firesheets, Interact for Health
- Michele Guzmán, Hogg Foundation for Mental Health

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Visit www.gih.org for the latest Issue Focus and Views from the Field articles.

- **Dana Heiman**, Brandywine Health Foundation
- Jessica Hembree, Health Care Foundation of Greater Kansas City
- Matthew Kuhlenbeck, Missouri Foundation for Health
- **Sarah Lyman**, Empire Health Foundation
- Jeffrey Willett, Kansas Health Foundation
- Kara Williams, Health Foundation for Western and Central New York

The Terrance Keenan Institute was created to further the professional development of and nurture the next generation of health grantmaking leaders. The Blue Shield of California Foundation and Robert Wood Johnson Foundation provided support for the program.

The 2014 Terrance Keenan Institute will take place in Washington, DC, in October.

(Oakland, CA) - \$1.3 million to deliver a leadership development program for leaders of domestic violence service organizations, support continued alumni activity from past cohorts, and ensure overall sustainability of field-wide leadership; The Henry J. Kaiser Family Foundation (Menlo Park, CA) -\$505,500 to conduct a second survey of low-income residents that will inform if and how the Affordable Care Act is affecting health coverage, access, and financial security of low-income individuals; The Regents of the University of California, Berkeley – \$210,000 to analyze statewide enrollment data to identify barriers, as well as successful enrollment channels, and disseminate findings to inform future enrollment strategies; and National Immigration Law Center (Los Angeles, CA) -\$100,000 to improve access to health care for California's undocumented immigrant communities and strengthen the Statewide Latino Health Network. For more information, visit http://www.blueshieldcafoundation.org/ home and select "Press Releases."

- **The Boston Foundation** (MA) announced its latest round of grants from the Vision Fund, a small grants program that provides funding of up to \$7,500 to support activities that advance the foundation's mission and generally have a total project budget of no more than \$15,000. Natick Community Organic Farm will use a grant of \$7,500 to support design and modernization of the organization's registration system; **Brain Injury Association of** Massachusetts through Supportive Living, Inc. (Woburn) will receive \$2,700 to support its strategic planning efforts aimed at raising the quality of care and dignity of survivors of brain injury. Federation for Children with Special Needs (Boston) was awarded \$4,000 to support the implementation of a placement options website devoted to the logistical and emotional process of considering alternative placements for children. A grant for \$7,500 was awarded to Healing Abuse, Working for Change, Inc. (Salem) to support the organization's work toward developing an organizational strategic plan. Contact: Ted McEnroe, 617.338.3890, ted.mcenroe@tbf.org.
- **Cardinal Health** (Dublin, OH) awarded \$2 million in grants to nine pharmacy schools across the country through its Cardinal Health Pharmacy Scholarship Program. Chosen for their commitment to advancing the independent pharmacy profession, the nine schools offer educational options that teach students how to operate an independent pharmacy. They also engage in a range of other activities, including endorsing internship and co-op opportunities with local independent pharmacies, as well as supporting student-run chapters of the National Community Pharmacists Association. Each receiving school demonstrates high post-graduate placement rates in community pharmacy settings. The grantees are: Auburn University Harrison School of Pharmacy (AL); Campbell University College of Pharmacy and Health Sciences (Buies Creek, NC): East Tennessee State University Bill Gatton College of Pharmacy (Johnson City); Idaho State University College of Pharmacy (Pocatello); Northeastern

University Bouve College of Health Sciences, School of Pharmacy (Boston, MA); The Ohio State University College of Pharmacy (Columbus); St. Louis College of Pharmacy (MO); Samford University McWhorter School of Pharmacy (Birmingham, AL); and University of the Pacific Thomas J. Long School of Pharmacy and Health Sciences (Stockton, CA). For more information, visit www.cardinalhealth.mediaroom.com

- The John A. Hartford Foundation (New York, NY) approved two grants totaling \$2.13 million. The foundation awarded a four-year, \$1.6 million grant to continue the Health and Aging Policy Fellows program, in partnership with The Atlantic Philanthropies (New York, NY). The program targets aging and health issues and aims to build a stronger knowledge base to improve health policy for older adults. This new grant will help fund 44 new Hartford-Atlantic-funded fellows. The Institute of Medicine (IOM) (Washington, DC) will receive a two-year grant for \$400,000 to work in partnership with the Gerontological Society of America, which will receive \$130,000 to support an expert study on family caregiving for elders. The IOM study will establish a credible set of policy and practice recommendations that advance support for family caregiving. The Hartford Foundation's Change AGEnts Caregiving and Dementia Network (www.ChangeAGEnts365.org)-under the leadership of the Gerontological Society of America-will engage in complementary activities, including advising on the scope of the IOM study, providing testimony to inform the recommendations, and conducting action-oriented efforts focused on implementation of the findings. For more information, visit www.jhartfound.org and select "News & Events."
- Harvard Pilgrim Health Care Foundation (Worcester, MA) and Maine Sunday Telegram and SOURCE (Portland) have announced 12 recipients of the \$100,000 Maine Local Foods grants program. Launched in April 2014, the program was designed to support nonprofit local food distribu-

tion organizations in Maine with individual grants of up to \$15,000. Among the grantees are: Food AND Medicine (Brewer) - \$14,600 to support expansion of its farmers market; FARMS (Focus on Agriculture in Rural ME Schools) (Damariscotta) - \$10,600 to purchase cooking equipment for teaching; Washington County Food and Fuel Alliance (Machias) - \$10,000 to support the purchase of food pantry equipment, as well as educational efforts; **Oxford Hills Community Garden** (Norway) - \$8,500 to support the development of a food forest; Pearson's Town Farm at Saint Joseph's College (Standish) - \$8,420, for a garden expansion for college food service and a food pantry; University of Maine Cooperative Extension (South Paris) -\$8,345 to develop a teaching garden; and Kennebec Restorative Community Harvest Program (Augusta) - \$5,650 for garden equipment for a prison garden. Contact: Kim Moore, 617,509,6038, kimberly moore @hphc.org.

Healthcare Georgia Foundation (Atlanta) announced grant awards totaling \$1.1 million to support organizational capacity, sustainability of its school-based health center initiative, and its public health accreditation strategy for health nonprofits. Among the grantees are: Camp Kudzu (Atlanta) -\$50,000 to develop a five-year strategic plan and to conduct an evaluation of its program and fundraising persuits in support of activities focused on diabetes self-management education to children with type 1 diabetes; Gwinnett County Board of Health (Lawrenceville) and **Dekalb County Board of Health** (Decatur) - \$50,000 each to continue its accreditation project aimed at enhancing the agency's capacity to meet the standards and measures required for accreditation by the Public Health Accreditation Board: Athens Nurses Clinic – \$42,000 to enhance its electronic medical records system and to provide professional development opportunities to its staff; Emory University (Atlanta) - \$400,000 to support implementation of the sustainability phase of the school-based health center initiative in three area elementary schools; and

University of Georgia Foundation (Athens) – \$15,000 to support the State of Public Health Conference. Contact: Toni Almasy, 404.688.9005, toni@getavatar.com.

- **The Kresge Foundation** (Troy, MI) awarded \$1.16 million in grants as part of its ongoing Safety-Net Enhancement Initiative, a cohort of eight communities around the country addressing health disparities through multisector collaboration. Among the grantees are: Kokua Kalihi Valley Comprehensive Family Services (Honolulu, HI) – \$150,000 to support the development and advancement of the Return to Our Roots project, designed to address the mental health issues affecting the health of lowincome, foreign-born residents facing language and cultural transition challenges; North Country Healthcare Inc. (Flagstaff, AZ) - \$150,000 to support the development and advancement of the Hermosa Vida project, a collaborative initiative to provide low-income children with access to health information, fitness programs, nutrition counseling, and healthy lifestyle supports; Whittier Street Health Center Committee Inc. (Roxbury, MA) -\$150,000 to support the **Building** Vibrant Communities project, which addresses high rates of hypertension and depression among residents in Boston public housing developments; and Cleveland Clinic Foundation (OH) -\$110,310 to support development of the East Cleveland Teen Collaborative, a demonstration project to improve the health behaviors and outcomes of at-risk youth. Contact: Mark Whitney, 248.502.0551, mwhitney@kresge.org.
- St. David's Foundation (Austin, TX) approved \$16.6 million in grants to benefit nearly 30 local organizations that provide health services to residents of central Texas. Funding supports a range of programs, including those that address access to health care for low-income populations, mental health programs, health care research, nutrition and physical activity, and other health concerns. Among the grantees are: People's Community Clinic – \$2.9 million for operating support and to support special projects and \$343,441 to support inte-

grated behavioral health services; Community Collaboration - \$1.4 million to support the Vision Voucher Program; Communities in Schools -\$685,000 for school-based mental health services; Havs Caldwell Women's Center - \$441,786 to support counseling and advocacy for victims of abuse; AIDS Services of Austin - \$436,346 for general support of the **Sansing** Dental Clinic and an additional \$188,684 to purchase dental equipment for a clinic expansion; Any Baby Can -\$330,000 to support its No Esta Solo initiative and \$80,000 for a new database; **SafePlace** – \$304,204 to support health care services for its clients; and Boys & Girls Clubs of the Austin Area - \$150,000 in continued support for health and nutrition education programs. Contact: Kristy Ozmun 512.474.1501, kristy@ozmun.com.

Sisters of Charity Foundation of Cleveland (OH) awarded 13 grants totaling \$254,675 to nonprofit organizations primarily in Greater Cleveland. Health Policy Institute of Ohio (Columbus) will use \$50,000 to support key activities, including engaging policymakers on health policy issues, producing and distributing publications and resources to inform state policymakers and the people who influence them, hosting forums and presentations to foster the spread of practices and programs producing promising results, and tracking Ohio's progress in health outcomes and costs. Interfaith Wellness Ministry (Irvine, KY) will receive \$15,000 to help support a registered nurse to be a health educator who administers programs such as exercise classes, provides health presentations, and distributes health education materials. The Village at Marymount (Garfield Heights, OH) will apply \$10,000 in grant funds toward rebuilding its Spiritual Care Program and creating a sustainable framework for its operations. In addition, funds will help establish trainings for unit managers, nurses, support staff, and pastoral care staff who will be working within the soon-to-be created hospice/palliative care unit. For more information, visit www.socfcleveland.org/about-thefoundation/news.

Sisters of Charity Foundation of South Carolina (Columbia) has launched the Immigrant Families Initiative, which is dedicated to enhancing the well-being of foreign-born individuals and families across the state. This initiative will include grantmaking; forming strategic partnerships to support organizations that lift immigrant families out of poverty; and supporting efforts to build inclusive, welcoming environments as immigrants integrate into their new home. The foundation awarded six grants totaling \$112,041 as part of its launch. Among the grantees are: PASOs (Columbia, SC) - \$40,000 for the expansion of the Puentes leadership program to empower additional grassroots Latino leaders to educate their peers and build capacity of health and social service providers to respond to maternal/child health and early education needs of the Latino population; Student Action with Farmworkers (Durham, NC) -\$34,000 to support Into the Fields/ Hacia Los Campos program interns to provide outreach to over 750 farmworkers in rural South Carolina during the summer of 2014; and University of South Carolina-College of Social Work (Columbia) – \$9,191 to connect organizations serving immigrants throughout South Carolina through a series of state and regional networking meetings through the Immigrant Access Project. For more information, visit www.sistersofcharitysc.com.

The Richard and Susan Smith Family Foundation (Newton, MA) announced intended funding for capital projects for organizations whose missions are aligned with that of the foundation. Eligible organizations must be well-led with notable accomplishments, and serve residents in greater Boston or in the cities of Brockton, Chelsea, Fall River, Lawrence, Lowell, Lynn, or New Bedford. The funded project must be result in a permanent alteration/addition that will allow the grantee to significantly augment its ability to delivery services. The foundation expects to select two to three grantees under this initiative annually, with multiyear grants in the range of \$250,000 to \$3 million. Letters of interest are due August 15,

2014. For more information, visit www.smithfamilyfoundation.net/ mid-sized-capital-grants.

- UniHealth Foundation (Los Angeles, CA) awarded approximately \$9.2 million in grants to support 26 projects that address health concerns for residents of Los Angeles and Orange counties. Among the grantees are: Children's Hospital Los Angeles (CA) - \$1.5 million over three years to expand hours of its EMPOWER Weight Management Clinic, which provides comprehensive, multidisciplinary services and resources for patients and families struggling with weight issues and in need of specialty care; Providence TrinityCare Hospice - \$971,300 over three years to support its Palliative Care Cancer Project, an innovative model of cancer care in which each cancer patient in the program will receive care from an interdisciplinary palliative care-trained team from the time of diagnosis to cure and survivorship or to hospice and death; Children's Bureau of Southern California -\$400,000 over two years to support the Family Enrichment Program at the **Oakwood Family Resource Center;** and Downtown Women's Center (Los Angeles) – \$150,000 over two years for its Access to Health Services Project, which provides support services to orient homeless, formerly homeless, and extremely low-income women to a guided system of quality medical and behavioral health services. Contact: Carline Chung, 213.630.6500.
- **United Hospital Fund** (New York, NY) awarded grants totaling \$125,000 to support six local projects aimed at improving heath care services in New York City. Five of the grantees were awarded grants in support of the fund's Together on Diabetes-NYC program, a model program that helps seniors better understand and manage their diabetes. Funded organizations include: Isabella Geriatric Center - \$15,000; ARC XVI Fort Washington, Inc. - \$10,000; Riverstone Senior Life Services, Inc. -\$10,000; YM-YWHA of Washington Heights and Inwood, Inc. - \$10,000; and City Harvest - \$10,000. More than 1,500 seniors are currently enrolled in the program. The grants will support

activities ranging from recruitment and promotion to cooking and nutrition education. In addition, **The Institute for Family Health** received \$70,000 to improve care and outcomes for highneed patients by training staff in shared care planning; coordinating care among patients' multiple providers; expanding the institute's ability to track care through electronic health records and outside data sources; and sharing best practices, lessons learned, and training materials with other providers. Contact: Bob de Luna, 212.494.0733, rdeluna@uhfnyc.org.

SURVEYS, STUDIES & PUBLICATIONS

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BlueCross BlueShield of Minnesota Foundation (Eagan) released 2012 Minnesota Homeless Study: Homeless Children and their Equilian The separt analyses results

Families. The report analyzes results from a one-night, 2012 statewide survey documenting the needs and characteristics of Minnesota's homeless population. Findings indicate that in 2012, 1,747 Minnesota families representing 5,591 individuals, were homeless, compared to 434 in 1991. The largest percentage of families - 51 percent - were staying in transitional housing programs, followed by 26 percent who were living in emergency shelters. Ten percent lived in battered women's shelters. More than 3,500 of these homeless individuals were children; 401 of whom were living in nonshelter environments. Results indicate that more than half of homeless children were age five or younger. Further, 15 percent of parents within homeless families said that at least one of their children had a severe or chronic health condition. Most respondents indicated that they were able to access health care; however, families in nonshelter environments reported more difficulty in finding suitable care. In addition, the study also points to significant racial and ethnic disparities in homelessness, as African American and American Indian families were more likely to be homeless than any other groups. For more information and to

download the report, visit www.bcbsmnfoundation.org.

 Patient-Centered Outcomes Research Institute (PCORI) (Washington, DC) and the National Institute on Aging (NIA) of the National Institutes of Health

(Bethesda, MD) announced a five-year, \$30 million national study of the effectiveness of a multipronged strategy that includes deploying nurses or nurse practitioners trained as "falls care managers" to provide older adults with individually tailored, evidence-based care plans to help them avoid falls and related injuries. The award funded by PCORI and made by NIA as part of a partnership between the nonprofit institute and the federal agency will support a uniquely patientcentered approach to reducing rates of fall-related injuries among noninstitutionalized older adults. The study will be led by several of the country's leading geriatric experts and conducted in collaboration with older individuals, family caregivers, and other stakeholder partners who will contribute to all phases of the research. The five-year trial will recruit 6,000 adults age 75 and older who have one or more risk factors for falls. The trial will be carried out in two stages, starting with a one-year protocol development and refinement phase. Based on their review of phase one results, PCORI and NIH will together decide if the study will proceed to the implementation phase in years two through five. Contact: Christine Stencel, 202.570.9275, cstencel@pcori.org.

OTHER NEWS

Robert Wood Johnson Foundation (RWJF) (Princeton, NJ) announced a shift in its grantmaking focus. The foundation is embracing a "Culture of Health" philosophy that will have a greater focus on promoting healthy lifestyles to achieve overall health and wellness. Despite the shift, the foundation will continue its commitment to several key issues that have historically defined its grantmaking, such as public health, childhood obesity, nursing, and health insurance coverage. The founda-

tion will also continue its work in the areas of research and evaluation. Likewise, RWJF will continue supporting innovative and pioneering work in the area of health, as well as other areas that intersect with its mission. The new approach will employ a framework that incorporates the perspectives of patients, the corporate community, and the community at-large. For more information, visit www.rwif.org/en/our-work.html.

Palm Healthcare Foundation (West Pam Beach, FL) announced its new community-driven, place-based funding approach, Healthier Together. This new grantmaking strategy aims to solve Palm Beach County's most complex health care issues. Over the past year, the foundation has convened leaders and residents in the Glades, Jupiter, Delray Beach, Riviera Beach/Northern West Palm Beach, Lake Worth, and Boynton Beach to listen to their health needs and to identify ways to support neighborhoods with funding and other resources. The foundation plans to maximize impact by allocating \$1 million to neighborhoods within each of these communities over the next five to seven years for collaborative health-related projects around the foundation's priority areas: diabetes prevention and management, family caregiving, and behavioral health. The foundation will collaborate with local leaders and residents to develop shared visions and common goals. Successes and best practices from these neighborhoods can be shared with additional communities over time. Contact: Lilly Leas, 561.310.4976.

PEOPLE

 Blue Cross and Blue Shield of Michigan Foundation (Detroit) announced the impending retirement of its executive and CEO Ira Strumwasser, who has led the foundation for the past 30 years. Effective August 1, 2014, Audrey Harvey will become the foundation's new executive director and CEO. In addition, Nora Maloy, Dr. P.H., has been promoted to Director of Programs. Under Ms Harvey's leadership, Dr. Maloy will sustain responsibility for all foundation grantmaking and grant programs. Contact: Nora Maloy, 313.225.8205, nmaloy@bcbsm.com

California HealthCare Foundation (Oakland) elected Marc Jones and Bradley Gilbert, M.D. to its board of directors. Mr. Jones is the Chairman and CEO of Aeris Communications based in Silicon Valley. He has over 25 years of experience in the technology industry as a securities lawyer, investment banker, and senior business executive. Dr. Gilbert is CEO of the Inland Empire Health Plan (IEHP). He has more than 25 years of experience in the technology industry as a securities lawyer, investment banker, and senior business executive. Dr. Gilbert began his career at IEHP as Chief Medical Officer. He is a member of the boards of California Association of Health Plans, Local Health Plans of California, and California Association of Public Hospitals (Safety Net Institute). His career in public health began when he was Director of Public Health/ Health Officer for Riverside County. In addition he is board certified in general preventive medicine. Contact: Spencer Sherman, 510.587.3111, ssherman@chcf.org.

Mat-Su Health Foundation (Wasilla, AK) welcomed Talis Colberg to its board of directors. Mr. Colberg also serves the community as Director of Mat-Su College, a position he has held since 2010. Previously Mr. Colberg was appointed as the 20th Attorney General for Alaska in 2006 by then Governor Sarah Palin. He has also been elected two times to the Matanuska-Susitna Borough Assembly and two times as borough mayor. Mr. Colberg's community commitments have included serving as president of both the Alaska State Fair Board and the Palmer Rotary Club, two terms as Chair of the Alaska State Humanities Forum, and as a board member of the Alaska SeaLife Center. In addition to selecting Mr. Colberg as a new board member, the foundation's board of directors selected officers for 2014 and 2015. Linda Conover was re-elected Board Chair, Randy Westbrook was elected Vice Chair, and Ken Kincaid was elected

Secretary/Treasurer. Contact: Robin Minard, 907.352.2892, rminard@healthymatsu.org.

Northwest Health Foundation

(Portland, OR) has hired **Jason Hilton** as Vice President of Finance. Mr. Hilton comes to the foundation from Capital Pacific Bank where he served as Senior Vice President, providing leadership and strategic support to their mission-related investment efforts. He began is tenure at the foundation on July 1, 2014, succeeding **David Hoff**, who joined the foundation in 1999 and retired after a 45-year career in financial management. For more information, visit www.nwhf.org.

■ The Piton Foundation (Denver, CO) announced that Katherine Pease has been named Senior Vice President of Philanthropic Investment and Policy. In this new role, she will lead and manage philanthropic investments and the policy agenda to help advance the organizations' mission of improving the lives of low-income children and their families in Colorado. Ms. Pease has more than 20 years' experience working in the philanthropic and nonprofit communities. Since 2001 she has been Principal of the philanthropic consulting practice, Katherine Pease & Associates, where she helps individuals, executives, and boards of directors of foundations and nongovernmental organizations become highly strategic and effective. Prior to founding her consulting firm, Ms. Pease was Executive Director of the **Gill Foundation** (Denver, CO). She will officially begin her new role on September 2, 2014. For more information, visit www.piton.org.

Sunflower Foundation: Healthcare for Kansans (Topkea) announced the departure of Doug Farmer, Vice President for Policy. He has accepted a position as President and CEO of the Colorado Health Care Association. Mr. Farmer served the foundation for nearly four years, leading the foundation's Advocacy Fellowship program and working on a number of policy issues, including the Affordable Care Act and Medicaid expansion. Prior experience includes working in various positions within the Governor's Budget Office and as Director of the State Employee Health Benefit Plan, and as Kansas Health Policy Authority's Deputy Director. For more information, visit www.sunflower foundation.org and select "News & Info."

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