

# GIH BULLETIN

*Helping grantmakers*

*improve the health of all people*

GRANT  
MAKERS  
IN  
HEALTH

SEPTEMBER 19, 2011

## NEW GRANTS & PROGRAMS

- **Archstone Foundation** (Long Beach CA) approved 16 grants totaling \$1.6 million. Approximately \$1.3 million was awarded to 11 organizations under the foundation's responsive grantmaking portfolio in response to a request for proposals for the **Creating Aging Friendly Communities through the Expansion of Villages** initiative, which seeks to further understand and document the varying village models being developed. Through these grants, the foundation is supporting consumer-driven culture change for delivery of services for older adults who desire to age in the community. The other grantees are: **Jewish Family & Children's Service of Long Beach** (CA) – \$98,870 to continue support of the **Active Adult Community Connection** project; **St. Mary Medical Center Foundation** (Long Beach, CA) – \$75,000 to continue to support the **Senior Connections Program**; **Alliance for Living and Dying Well** (Santa Barbara, CA) – \$71,830 to support advance care planning for Hispanic elders and their families; **Menorah Housing Foundation** (Los Angeles, CA) – \$60,000 for homeless outreach and affordable housing services to low-income seniors; and **Santa Barbara Hospice** (CA) – \$33,000 to support spiritual care counseling to outpatient palliative care patients. Contact: Thomas Brewer, 562.590.8655, tbrewer@archstone.org.
- **BHHS Legacy Foundation** (Phoenix, AZ) and its affiliates awarded nearly \$5.2 million to community nonprofit organi-

zations to support health care and basic needs during the first half of 2011. Among the grantees are: **Mohave Community College** (Bullhead City, AZ) – \$2.1 million (over 5 years) for construction of a second Allied Health Sciences Building on the Bullhead City Campus; **School-Based and Chris-Town YMCA Community Health Clinic** (Phoenix, AZ) – \$390,000 for the provision of medical clinic services for school children of low-income families; **St. Vincent de Paul/Chris-Town YMCA** (Phoenix, AZ) – \$195,000 for dental health clinic services for school children of low-income families; **Vision Quest 20/20** (Mesa, AZ) – \$105,000 for its **Vision Health Screening Project** in Alhambra, Osborn, and Washington school districts; **Arizona State University – City of Bullhead** – \$47,103 to support a capital equipment grant to purchase a food delivery vehicle for its senior nutrition program; and **Communities in Schools of Nevada** (Las Vegas) – a \$25,000 program grant for its **WeekEND Hunger Food Program**. For more information, visit [www.bhhslegacy.org](http://www.bhhslegacy.org).

- **Blue Cross and Blue Shield of Florida Foundation** (Jacksonville) approved approximately \$900,000 in grants to Florida health nonprofits to help improve access to health care for Floridians in need. **Community Health Services of Marion County (Heart of Florida Health Center)** (Ocala) was awarded a one-year, \$100,000 grant to launch a dental program in a predominantly rural area of central Florida. The program will offer a full complement of preventative and restorative care for chil-

## GIHNEWS

### GIH SEEKS SENIOR PROGRAM ASSOCIATE

GIH has an opening at the senior program associate level for a professional interested in informing the work of health grantmakers. Ten or more years of health-related work experience is required, and a graduate degree in a health-related field is preferred. Preference will be given to candidates with experience in health reform, with a particular focus on delivery system reform. Applications will be accepted through September 30. Visit [www.gih.org](http://www.gih.org) for more details.

### GIH FALL FORUM, NOVEMBER 3 AND 4

Attend this year's Fall Forum, which features two Issue Dialogues: one on the role of the safety net in the era of the Affordable Care Act, and the other on food access, hunger, and obesity. The meeting, taking place in Washington, DC, will include a plenary session on how grantmakers can advocate for health in all policies. Register by October 14. Visit [www.gih.org](http://www.gih.org) for more information.

Visit [www.gih.org](http://www.gih.org) for the latest Issue Focus and Views from the Field articles.

dren under 18 and limited emergency services for adult patients. **Martin County Volunteers in Medicine Clinic** (Stuart) was awarded \$100,000 over two years to treat an increase in patients seeking mental health services. Currently nearly 800 of the clinic's 1,200 patients are requesting mental health care.

**Women's Center of Jacksonville** will use a two-year, \$99,000 grant to increase the services of the Mental Health Counseling Department, providing individuals, couples, and families with counseling, including survivors of abuse. The foundation awarded a three-year grant for \$96,000 to **Good Samaritan Health Centers** (St. Augustine) to increase access to dental care for uninsured, low-income adult residents in St. Johns County. **Womankind** (Key West) will apply \$66,000 in funding to increase access to primary and gynecological care for low-income, uninsured women in the lower Florida Keys. Funding will allow the clinic to increase its hours and serve more patients. Contact: Mark Wright, 904.905.6935, mark.wright@bcbsfl.com.

■ **Blue Shield of California**

**Foundation** (San Francisco) awarded \$2 million in grants, with most of the new funds aimed at strengthening the ability of community clinics, schools, public hospitals, and other safety net providers to meet the health needs of California's most vulnerable residents.

**University of California, Los Angeles** will receive \$445,292 to evaluate the impact of the **Low Income Health Program** on expanding coverage and improving access to care for uninsured Californians prior to 2014 through its Center for Health Policy Research.

**California Primary Care Association** (Sacramento) will use a \$400,000 grant to help community health centers measure performance and manage data to ensure access to high-quality care for all Californians. A \$300,000 grant to **California School Health Centers**

**Association** (Oakland) will support the transformation of school-based health centers from a niche part of the health care safety net to integrated health care providers within a reformed health care environment. Funding in the amount of \$107,000 to the **California Rural**

**Indian Health Board** (Sacramento) will support the board's efforts to be a catalyst for expanding coverage through planning support that enables **Tribal Health Programs** to develop a Low Income Health Program. For more information, visit [www.blueshield-cafoundation.org](http://www.blueshield-cafoundation.org) and select "News."

■ **The California Endowment** (Los Angeles) announced a **Program Related Investment** (PRI) request for proposals (RFP) to nonprofits whose activities contribute to the foundation's **Building Healthy Communities** plan. Unlike grants, PRIs are financial investments that require repayment and should only be used when there is an income stream that can be the source for repayment. The endowment will commit up to \$7.5 million in PRIs in fiscal year 2011 (April 1, 2011 – March 31, 2012). Applicants may request PRIs ranging from \$500,000 to \$2 million for periods of up to 10 years. Interest rates range from 0-3 percent. Investment priorities for this RFP include capital improvement for facilities operated by nonprofits that offer family-centered health and human services; prioritize prevention; and promote opportunities for children, young adults, and their families; and for Community Development Financial Institutions that reinvest in organizations creating health sector and green jobs. Applications must be submitted on-line and received by 5 p.m. PT, October 6, 2011. Visit <http://www.calendow.org/Article.aspx?id=4717> for more information. Contact: Jeff Okey, 213.928.8622, [jokey@calendow.org](mailto:jokey@calendow.org).

■ **Foundation for a Healthy**

**Kentucky** (Louisville) has received a \$1 million **Social Innovation Fund** (SIF) grant from the **Corporation for National and Community Services** (Washington, DC). The grant is in addition to a \$2 million SIF award the foundation received last year through a highly competitive selection process. The \$3 million is matched by the foundation from its own resources, and the total is matched again by recipient programs. In all, \$12 million will be invested in initiatives to address Kentucky's health challenges through SIF and required matching grants. For more information,

visit [www.healthy-ky.org](http://www.healthy-ky.org).

■ **Lloyd A. Fry Foundation** (Chicago, IL) awarded a two-year, \$120,000 grant to **Instituto del Progreso Latino** (Chicago, IL) for its bilingual health care bridge program **Carreras en Salud**. Launched in 2005, *Carreras en Salud* offers a series of short-term programs that combine academics with job training to prepare low-income, limited-English-speaking Latino immigrants for careers in the health care field. Since its implementation, nearly 300 students have become certified as licensed practical nurses through the program and its partnership with Wright Community College. For its continued success and innovative program model, *Carreras en Salud* has been nationally recognized by the U.S. Department of Labor and the National Council for Continued Education and Training. For more information, visit [www.fryfoundation.org](http://www.fryfoundation.org).

■ **Greater Rochester Health**

**Foundation** (NY) announced a grant of more than \$500,000 to expand the telemedicine program of **Visiting Nurse Service of Rochester and Monroe County, Inc.** (NY) to improve patient health and reduce emergency department (ED) use and acute care hospitalization rates. The program is designed to monitor patients' vital signs and symptoms using in-home monitoring equipment, which will immediately alert health professionals to health status changes and allow for prompt medical interventions. The two-year project is expected to reduce ED use and inpatient admissions for local savings of more than \$3 million. Contact: Lynette Loomis, 585.258.1717, [LLoomis@thegrhf.org](mailto:LLoomis@thegrhf.org).

■ **Health Care Foundation of Greater**

**Kansas City** (MO) awarded 35 local nonprofit organizations a total of \$4.4 million in mental health grants. Among the grantees are: **Crittenton Children's Center** – \$200,000 to provide acute inpatient psychiatric care for 230 uninsured children, and family stabilization and transition services for children and families needing ongoing home interventions; **Wyandot Center for Community Behavioral Healthcare** – \$167,400 for the implementation of a

## Con Alma Health Foundation

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In 2001 a group of health consumer advocates and policymakers were convened to decide how best to invest the proceeds of the sale of Blue Cross and Blue Shield of New Mexico. With \$20 million in assets, that nonprofit organization became Con Alma Health Foundation (Con Alma), the largest foundation in New Mexico solely dedicated to health. Proceeds from a second conversion in 2002, the result of the sale of the Los Alamos Medical Center (LAMC), created the Northern New Mexico Health Grants Group (NNMHGG). The Hospital Auxiliary for LAMC and Con Alma, working together as NNMHGG, distribute the investment income from those proceeds to populations traditionally served by LAMC.

Con Alma is organized to be aware of and respond to the health rights and needs of the culturally and demographically diverse peoples and communities of New Mexico. The foundation seeks to improve health status and access to health care services, and advocates for health policy that addresses the health needs of all New Mexicans, with special emphasis on serving culturally diverse, rural, and tribal communities.

**Program Information:** Con Alma has awarded more than \$10 million to more than 400 New Mexico nonprofit organizations. The foundation makes grants that promote systemic change rather than direct services. The foundation defines health broadly to include components of environmental, psychological, emotional, behavioral, oral, social, economic, and spiritual health and well-being. Additionally, Con Alma works to reduce health disparities by promoting greater access to health care, and supports the development of health care professionals who reflect the cultural and linguistic diversity of the state, resulting in greater opportunities for those underrepresented in the health care fields.

### ► Financial Information:

Total Assets: \$25 million (FY 2010)  
Amount Dedicated to Health-Related Grants: \$876,347 (FY 2010)

### ► Special Initiatives and Representative Health and Human Services Grants:

- **New Mexico State University Foundation** – Funding supports the Pathway to Nursing Careers program. Located in rural, northwest New Mexico with a target population that is predominantly Latino (34 percent) and Native American (41 percent), the program addresses the area's critical nursing shortage of bilingual, culturally competent nurses (\$125,000 over 3 years).

- **Coming Home Connection** – The foundation's investment of discretionary and small grants over several years helped the nonprofit develop the capacity to secure a four-year grant of more than \$350,000 to further its mission and program goals. Coming Home Connection developed a nationally recognized volunteer home care model that serves low-income seniors, people with disabilities, veterans, people recovering from surgery, and children with severe disabilities (\$44,500).
- **Hispanics in Philanthropy** – Con Alma's investment of \$25,000 for Phase 2 was leveraged into \$500,000 through the Funders' Collaborative for Strong Latino Communities to strengthen the capacity and sustainability of New Mexico's Hispanic-led or Hispanic-serving nonprofits (\$25,000 over three years).
- **New Mexico Public Health Association** – Funding was used to convene representatives from health councils statewide to address the termination of funding for health councils in all 33 counties and five tribal communities. The convening was instrumental in establishing the New Mexico Alliance for Health Councils, which will help ensure the sustainability and effectiveness of the health councils. Con Alma's investment leveraged an additional \$17,000 for the convening and the alliance (\$10,000).

### Challenge for the Future: Beyond Grantmaking:

*“Con Alma’s assets go beyond the dollars with which it makes grants. The foundation advocates for health policy and brings people and organizations together, acting as a convener and catalyst for improving health, especially for the underserved. We are the little foundation that could, except instead of the mantra “I think I can,” we hold true to the core value of “communities can.” After all, they are the real heroes. It is their strength, culture, and commitment that lead us to collaborative solutions. Mil gracias.”*

**Dolores E. Roybal**  
Executive Director



person-centered health care home for adults by providing funds for equipment, supplies, and salary support for a care coordinator and nurse practitioner; **Comprehensive Mental Health Services, Inc.** – \$159,534 to support salaries for health professionals, including a psychiatrist, pediatric nurse, fitness coach, and nutritionist, who serve severely emotionally disturbed children with both mental and physical health needs; **Boys & Girls Clubs of Greater Kansas City** – \$50,000 to support the **SMART Moves-Healthy Relationships** program, which focuses on preventing child abuse and violence through 10-week training sessions for children and parents that focus on strengthening mental stability. Contact: Jennifer Sykes, 816.241.7006.

- **Illinois Children's Healthcare Foundation** (Oak Brook) announced a major investment in four communities across the state for the implementation phase of the **Children's Mental Health Initiative, Building Systems of Care, Community by Community** (CMHI). CMHI is a multiyear, multimillion-dollar initiative to support community-generated plans for a diverse range of comprehensive, creative models. The current service system for children's development emphasizes treatment. CMHI supports systems that will ensure that all children receive, at the earliest point, prevention, early intervention, and treatment. Communities will focus on a range of issues, such as integrating mental health services into primary care settings, building the capacity of mental health systems in high-risk neighborhoods, and expanded school-based mental health programs. The foundation is investing up to \$2 million in each of the following communities to implement their children's mental health system of care plan for all children from birth through the age of 18: Adams County; the four-county area of Carroll, Lee, Ogle, and Whiteside; City of Springfield; and Livingston County. Contact: Tammy Lemke, 630.571.2555, tammylemke@ilchf.org.

- **Robert Wood Johnson Foundation** (RWJF) (Princeton, NJ) and **Northwest Health Foundation** (Portland, OR)

announced 11 new grants as part of **Partners Investing in Nursing's Future** (PIN), a multiyear, national investment in the nation's nursing workforce to prepare these workers with the skills needed to serve an older and more diverse population. The program supports the capacity, involvement, and leadership of local foundations to advance the nursing profession in their own communities. In its sixth year of providing funding, the program invests in local partnerships, leveraging the \$14 million in grants by RWJF with more than \$14 million in matching funds from over 220 funding partners. New grantees are: **Arkansas Community Foundation** (Little Rock); **Community Foundation for the Land of Lincoln** (Springfield, IL); **Con Alma Health Foundation** (Santa Fe, NM); **Daisy Marquis Foundation** (Rochester, NY); **Jonas Center for Nursing Excellence at the Jewish Communal Fund** (New York, NY); **Massachusetts Senior Care Foundation** (Newton Lower Falls, MA); **Richmond Memorial Health Foundation** (VA); **The Rogosin Institute/Dreyfus Health Foundation** (New York, NY); **The Faye McBeath Foundation** (Milwaukee, WI); **Tufts Health Plan Foundation** (Watertown, MA); and **Wyoming Community Foundation** (Laramie). For more information, visit [www.partnersinnursing.org](http://www.partnersinnursing.org).

- **Maine Health Access Foundation** (MeHAF) (Augusta) awarded grants to two Maine nonprofits to educate diverse communities about eligibility for health benefits under the Affordable Care Act. The grants will also support communications efforts addressing recent changes in MaineCare (Medicaid) eligibility, which may be different for certain populations depending upon resident and immigration status. MeHAF awarded \$5,000 to the **Somali Culture and Development Association** (Portland), which will work with specific Somali and Muslim communities in greater Portland and in Lewiston. The nonprofit will offer outreach programs in Somali and Afghan mosques in Portland and through an Iraqi mosque in Biddeford. In addition to community meetings and informal outreach, the association will publish information in a newsletter distributed to the Somali community. **Maine**

**Migrant Health Program** (Augusta) will receive \$4,770. This mobile health program provides health care services to migrant workers in fields and farms across Maine. Partnering with Milbridge-based **Mano en Mano**, the program **REinFORMA!** will create and distribute Spanish and Kreyol language resources for farm workers and family members in Washington, Aroostook, and Kennebec counties. For more information, visit [www.mehaf.org](http://www.mehaf.org).

- **New Hampshire Charitable Foundation** (Concord) announced awards of more than \$9.4 million to state-based organizations. Among the grantees with health-related programs are: **Bi-State Primary Care Association** (Concord) – \$25,000 to advocate for funding and public policies that will increase access to primary care at New Hampshire community health centers; **Home Healthcare, Hospice and Community Service** (Keene) – \$25,000 to help achieve its mission of providing services that enable people to function throughout life at their optimal level of health, well-being, and independence; **University of New Hampshire Institute on Disability** (Durham) – \$25,000 to increase awareness, spotlight best practices, and improve responses to children's mental health challenges throughout the state; **Genesis Behavioral Health** (Laconia) – \$20,000 to ensure sustainability of the community mental health center serving the Lakes regions; and **PLUS Company** (Nashua) – \$19,896 to enhance its cooking program for clients with developmental disabilities. Contact: Kristen Oliveri, 603.225.6641, ext. 1267, [ko@nhcf.org](mailto:ko@nhcf.org).
- **Rose Community Foundation** (Denver, CO) awarded 226 grants totaling more than \$4.5 million during the first two quarters of 2011. Among the grantees are: **Colorado Health Institute** (Denver) – \$85,000 to develop and build a comprehensive program of Legislator Health Policy Services, and \$24,500 to provide nonpartisan health policy information to Colorado's legislators; **Caring for Colorado Foundation** (Denver) – \$75,000 to support an initiative to improve access to dental care for

children and pregnant women; **The Center for African American Health** (Denver) – \$70,000 for this organization dedicated to improving the health and well-being of the African-American community; **Jefferson Center for Mental Health** (Wheat Ridge) – \$30,000 to provide parenting skills training and to promote school readiness to families dealing with mental illness; **Denver Health Foundation** – \$25,000 for a school-based vaccination program in select Denver public elementary and middle schools; and **Second Wind Fund of Metro Denver** (Lakewood) – \$25,000 to support counseling services for suicidal teens in crisis. Contact: Marci Hladik, 303.398.7445, mhladik@rcfdenver.org.

- **Tufts Health Plan Foundation** (Watertown, MA) awarded more than \$1.4 million in grants to Massachusetts- and Rhode Island-based organizations. The organizations provide a range of programs and services that address healthy aging in the areas of caregiver support, fall prevention, intergenerational collaboration, and vibrant lifestyles. Among the grantees are: **Hebrew Senior Life** (Boston, MA) – \$17,034 for **Prevention Through Action: Culturally Inclusive Training and Education for Seniors**; **Action for Boston Community Development** (MA) – \$55,000 for the **Stay Strong Initiative**; **Whittier Street Health Center Committee Inc.** (Roxbury, MA) – \$48,000 to support the **Geriatric Chronic Disease Case Management Program**; **Community Health Center of Cape Cod** (MA) – \$43,050 for continued case management for health seniors; **Alliance Foundation for Community Health** (Medford, MA) – \$24,000 to support the **Living Well with Diabetes** program; **Available Potential Enterprises** (Northampton, MA) – \$14,400 to support the **Williamsburg Intergenerational Gardening Program**; and **VNA Care Network** (Needham, MA) – \$14,000 for **Fewer Falls, Safe Seniors**. For more information, visit [www.tuftshealthplanfoundation.org/press/august\\_2011.html](http://www.tuftshealthplanfoundation.org/press/august_2011.html)

- **Jesse Parker Williams Foundation** (Atlanta, GA) has awarded more than

\$1.5 million in grants to 17 organizations based in Atlanta and Austell, Georgia. Among the grantees are: **Center for the Visually Impaired** to provide community- and home-based vision rehabilitation and diabetes education for elderly women; **Children’s Healthcare of Atlanta Foundation** to support the pediatric primary care clinic at Hughes Spalding Children’s Hospital; **Community Advanced Practice Nurses, Inc.** for physical and mental health services for homeless and underserved women and children in metro Atlanta; **Emory University/Fuqua Center for Late-Life Depression** for the provision of psychiatric services to geriatric patients residing in low-income retirement housing; **Presbyterian Village** to support long-term care quality initiatives for the elderly at the Health Services Center; **St. Jude’s Recovery Center** to provide support for expanded primary care and psychiatric services for substance abuse treatment clients; and **Visiting Nurse Hospice Atlanta** to support the **Physician House Call** program for the elderly. Contact: Mary Judson, 404.658.1112, mary.judson@jpwf.org.

- **Williamsburg Community Health Foundation** (VA) announced a \$17,350 grant to the **Historic Triangle Collaborative** (Williamsburg, VA) to enhance local data being collected in a study of Virginia’s senior population. The study, **2011 Virginia Age Ready Indicators Benchmark Survey**, is sponsored by the Older Dominion Partnership. The survey will collect information statewide from more than 5,000 citizens over age 50 on quality-of-life issues. As a result of the foundation’s grant, the number of responses collected in the Historic Triangle will increase from fewer than 100 to nearly 600. Contact: Ross Richardson, 757.345.2614, rrichardson@wchf.com.

## SURVEYS, STUDIES & PUBLICATIONS

- **The Commonwealth Fund** (New York, NY), **The SCAN Foundation** (Long Beach, CA), and **AARP’s Public**

**Policy Institute** (Washington, DC) released ***Raising Expectations: A State Scorecard on Long-Term Services and Supports for Older Adults, People with Physical Disabilities, and Family Caregivers***, which outlines results of a study on long-term services and supports (LTSS). The report indicates that some states significantly outperform others in the delivery LTSS to older adults and people with disabilities. It finds that states with the highest level of performance have enacted public policies designed to improve access to services and choices in their delivery by directing state Medicaid programs to serve more people in need and offer alternatives to nursing homes; have established a single point of system entry to help people find information and more easily access services; and have improved support for family caregivers by offering legal protections, as well as other services to address caregiver needs. Conversely, states with the lowest overall performance have some of the lowest median incomes and highest rates of poverty and disability in the nation. The scorecard points out that lower performing states can improve their overall ranking by adopting policies and procedures shown to provide better outcomes. The full report, along with an interactive map that displays state-by-state information, is available at [www.longtermscorecard.org](http://www.longtermscorecard.org). Contact: Victoria Ballesteros, 562.310.9529, VBallesteros@TheSCANFoundation.org.

## PEOPLE

- **Irvine Health Foundation (IHF)** (CA) announced the passing of its board chairman **David G. Sills** who died on August 23 after a long battle with cancer. Mr. Sills was a founding member of the IHF board of directors, serving as chairman from its inception in 1985 until his death. Under his leadership, the foundation provided more than \$25 million in grants throughout Orange County to improve the health and health status of residents and to alleviate unmet health needs of the community. Mr. Sills was the presiding judge of the Fourth District Court of Appeals in Santa Ana

and a judge of the Orange County Superior Court. He also served as mayor of Irvine and as an Irvine City Councilman. Contact: Veronica Wilson, 949.824.7424, vwilson@law.uci.edu.

- Former Grantmakers In Health board member **Robert Hughes, Ph.D.** was selected as the next president and CEO of the **Missouri Foundation for Health** (MFH) (St. Louis). Dr. Hughes will officially join the foundation on November 1. He succeeds MFH's founding president and CEO **James Kimmey** who is retiring at the end of 2011. Dr. Hughes brings nearly 30 years of philanthropic leadership, public health, and health policy experience to the position. He currently serves as a visiting research professor in the Center for State Health Policy, Institute for Health, Health Care Policy and Aging Research, at Rutgers University in New Jersey. He also worked for the **Robert Wood Johnson Foundation** (Princeton, NJ) for 20 years, most recently as vice president and chief learning officer. Dr. Hughes is a member of the Center for Effective Philanthropy's advisory board. He has published extensively, focusing mostly on philanthropic learning, the effect of grantmaking on improving health and health care, and health policy issues. Contact: Julie Johnson,

314.345.5580, jjohnson@mffh.org.

- **The San Francisco Foundation** (CA) announced the appointment of **Mark Cloutier** as program director for public policy, civic engagement, and community health, and **Francesca Vietor** as program officer for the environment. Mr. Cloutier will lead the foundation's activities and initiatives to correct health disparities by expanding access to care, promoting community-based prevention, and advancing health reform. Previously he was CEO of the **San Francisco AIDS Foundation**, and was concurrently president of the **Pangaea Global AIDS Foundation**, an affiliate of the San Francisco AIDS Foundation. Ms. Vietor will oversee the foundation's efforts to improve the environmental health and well-being of the Bay Area's most vulnerable and impacted communities by addressing gender, racial, and socioeconomic barriers to achieving environmental and ecological sustainability. Most recently, she was executive director of **Chez Panisse Foundation** where she advanced nutrition education. Previously she was president of the Urban Forest Council, president of the Commission on the Environment, and chair of the Mayor's Environmental Transition Team. For more information, visit [www.sff.org](http://www.sff.org).

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Visit the GIH Job Board at [www.gih.org](http://www.gih.org) for current employment opportunities in health grantmaking.

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