

A "boots on the ground" perspective

Grantmakers in Health Fall Forum November 3, 2011



PRHI Overview





- Founded in 1997 by a consortium of 42 hospitals, 4 insurance plans, corporate and civic leadership.
- Not-for-profit committed to promoting value in healthcare. A supporting organization of the Jewish Healthcare Foundation.
- One of the first Regional Health
 Improvement Collaboratives (RHICs).
- Adopted principles of industrial engineering to healthcare quality and safety.
- Serve as the Regional Coordinating Center for the Commonwealth Fund's Safety Net Medical Home Initiative



SNMHI Goals: Site-level and Regional Transformation

Site-level Aims

- Improve operational efficiency
- Improve quality of care for patients
- Improve patient and clinician/staff experience
- Reduce disparities in access to and quality of care
- Attain recognition as a PCMH

Regional Aims

- Enhance capacity in the community to support and sustain practice improvements
- Improve health policy by involving Medicaid and other stakeholders to encourage action towards appropriate reimbursement levels to sustain practice efforts



How PRHI Supports Site-level Transformation



Accomplishments



Engaged Leadership

- Executive and clinical leadership driving change
- Board engagement in transformational efforts



Quality Improvement Strategy

- On-site training and coaching in Perfecting Patient CareSM
- Rapid cycle experiments by front line staff
- Data strategies focused on metrics valuable to sites



Continuous, Team-based Healing Relationships

- Team-based care experiments active in multiple sites
- Expanding the role of frontline staff



Empanelment

- Completed panels of assigned patients and providers/teams
- Processes for maintaining patient panels

PITTSBURGH REGIONAL HEALTH INITIATIVE Spreading Quality, Containing Costs.

Accomplishments



Enhanced Access

- Continuous improvement around enhanced access and scheduling
- Opening of a new dental centers and expansion of services



Organized, Evidence-based Care

- Implementation of Electronic Health Records, meaningful use
- Templates and care protocols utilized for several chronic diseases



Patient-Centered Interactions

- Workflow redesign around patient focused services
- Enhancements to patient experience surveys
- Engaging multidisciplinary teams in patient care



NCQA Recognition

- One Health Center achieved Level 3 recognition
- 3 sites applying by the end of 2011

TTSBURGH REGIONAL HEALTH INITIATIVE Spreading Quality, Containing Costs.

Challenges



Competing demands

Change fatigue

Instability

Sustainability



Lessons Learned

- Transformation isn't easy!
- Not all FQHCs are created equal
- Transformation requires:
 - Engaged leaders
 - Engaged providers & staff
 - Determination
 - QI infrastructure
 - Shared learning
 - Adaptability





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