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**U.S. Children and Youth Program:  
*School Based Health Centers*  
*Sustainability*  
Naomi Post and Sandra Trujillo**

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- Full Service Community Schools with Comprehensive Health Services
- Scope of Investment
- SBHC Core Services



*The Havenscourt Health Center in an Oakland middle school serves youth and families as part of the Elev8 project.*

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**Key Factors In Site Selection:**

- Geographic and Demographic Diversity
- State Policy and Political Resonance
- Site Level Partnerships

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**Scope and Cost of  
Services:**

- School Based Health  
Clinic Operational  
Costs
- Comprehensive  
Services
- Early Leverage  
Opportunities



*Karen Duderstadt with students at James Madison Middle School  
(photo by Elisabeth Fall)*

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**Positive Sustainability Factors:**

- Productivity Levels
- Integration and School Relationships
- Outreach and Enrollment
- Quality

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**Potentially Negative Sustainability Factors:**

- Service Mix
- Billing Infrastructure
- Uninsured Patients
- Reimbursement Rates

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**Evaluation and  
Advocacy:**

- National and Local  
Evaluation
- Local Advocacy
- National Advocacy



*Students from Elev8 middle schools across the country visit  
Capitol Hill*

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**Early Lessons Learned:**

- Structured Planning Process
- Incentives to Centers for Billing Practices
- Outreach/Enrollment Focus
- Deeper Examination into State Policies