

GIH

*Helping grantmakers
improve the health of all people*

BULLETIN

JULY 18, 2011

NEW GRANTS & PROGRAMS

- **Allegany Franciscan Ministries** (Palm Harbor, FL) awarded grants totaling \$894,350 to 59 nonprofit community organizations, most of which serve residents of various counties throughout Florida. Among the grantees are: **REACHUP, Inc.** (Tampa, FL) – \$150,000 for the **Closing the Gap in Infant Mortality** project; **Palm Beach County Medical Society Services** (West Palm Beach, FL) – \$150,000 to support **Project Access**; **National Coalition of 100 Black Women** (West Palm Beach, FL) – \$10,000 for the **Black Women's Breast Health Project**; **Global Health Ministry** (Newton Square, PA) – \$10,000 to provide nursing assistance at a rural hospital in Haiti; **National Alliance on Mental Illness Pinellas County** (FL) – \$5,000 for *Family Guide on Mental Illness*; and **Mercy Hospital** (Portland, ME) – \$4,700 to support the **Faith Community Nursing** project. Contact: Eileen Coogan Boyle, 727.507.9668, eboyle@afmfl.org.
- **Archstone Foundation** (Long Beach, CA) awarded \$1.3 million in grants to organizations that support the needs of older adults. Among the grantees are: **Brentwood Biomedical Research Institute** (Los Angeles) – \$176,714 to support the **TelREACH** program, a telephone counseling program for caregivers of patients with dementia; **University of California, Irvine** – \$150,000 over 18 months to support depression care for older adults in a primary care setting; **The Center for Aging**

Resources (Pasadena, CA) – \$125,000 for an 18-month grant to support information, referral, and counseling services to older adults who have been abused; **Bet Tzedek** (Los Angeles) – \$100,000 to support the development of an elder abuse screening tool for legal aid providers; **Alzheimer's Association** (Southland) – \$99,353 over 18 months to support the expansion of the **Savvy Caregiver Program**; and **County of Ventura, Human Services Agency** – \$90,000 to support expansion of in-home medical and neuropsychological assessments for older adults seen by Adult Protective Services. Contact: Tanisha Davis, 562.590.8655, tdavis@archstone.org.

- **Birmingham Foundation** (Pittsburgh, PA) announced that it has awarded more than \$1 million in grants to local organizations serving residents of South Pittsburgh. Among the grantees are: **Lighthouse Cathedral** – \$80,000 to support the **Lighthouse Youth Enrichment Program**, which serves at-risk students ages 4 to 14 by providing drug and alcohol education, health and nutrition education, violence prevention programming, and other services; **Catholic Charities Free Health Care Center** – \$37,500 to support this free clinic, which offers medical and dental care to local uninsured residents; **Mission Vision, Inc.** – \$10,000 to the **Vision of Hope Mobile Eye Clinic**, which provides free vision screenings and eyewear at Birmingham Clinic and Hilltop Community Health Care Center. For the complete list of grantees, visit www.birminghamfoundation.org. Contact: Mark Stephen Bibro, 412.481.2777, info@bfpgh.org.

GIHNEWS

GIH IS HIRING!

GIH has openings at the senior program associate and program associate levels for health professionals interested in informing the work of grantmakers.

Substantive expertise in one or more health areas is required, with a willingness to tackle specific issues that are a priority for GIH, including delivery system reform, maternal and child health, health disparities, and foundation operations. A graduate degree in a health-related field, or equivalent experience, is preferred. For the senior program associate, priority will be given to candidates with 10 or more years of health-related work experience; for program associates, five or more years of health-related work experience.

Applications will be accepted through August 15. More information is available at www.gih.org.

CALL FOR TERRANCE KEENAN AWARD NOMINATIONS

GIH seeks nominations for The Terrance Keenan Leadership Award in Health Philanthropy, presented to an outstanding grantmaker whose work has forged permanent improvements in health. Submission deadline: **Friday, September 9, 2011**. Visit www.gih.org for details.

Visit www.gih.org for the latest Issue Focus and Views from the Field articles.

- **Blue Cross Blue Shield of Michigan Foundation** (Detroit) awarded two grants totaling \$150,000 under the **Community Health Matching Program**. **Greater Flint Health Coalition** (MI) will receive \$100,000 to improve access to care for Genesee County's uninsured and underinsured diabetics through the multisite expansion and implementation of the group visit model for diabetic care. Genesee County currently has the second highest prevalence rate of diabetes in Michigan. **The Diabetes Group Visit Project** is expected to increase support, education, and understanding of diabetes and result in improved patient outcomes, increased safety net provider capacity, and improved physician efficiency. **Charlevoix Area Hospital Foundation** (MI) was awarded \$50,000 for the **School Nurse Project**. The project will place a registered nurse in the schools of Charlevoix and Antrim counties; the nurse will have a multifaceted role within the school setting, supporting the physical, mental, emotional, and social health of students, faculty, and staff. Contact: Nora Maloy, 313.225.8205, nmaloy@bcbsm.com.

Center for Health Care Strategies (CHCS) (Hamilton, NJ) announced the launch of two new technical assistance initiatives aimed at helping states advance innovative models for long-term and integrated care. Through **Implementing the Roadmaps: Innovations in Long-Term Supports and Services**, CHCS will help 10 states develop and test innovative models for better managing and rebalancing long-term supports and services. This initiative is funded by **The SCAN Foundation** (Long Beach, CA). Through additional funding from The SCAN Foundation and **The Commonwealth Fund** (New York, NY), CHCS will implement **Technical Assistance for Dual Eligible Integrated Care Demonstrations**. Resulting from the Affordable Care Act, many states received demonstration funding to implement integrated care programs for dual eligibles. CHCS will assist 12 demonstration states in developing and implementing innovative payment and delivery models for this population.

Both initiatives will create a platform for peer-to-peer learning with state and federal stakeholders and provide resources and supports to help states advance innovative models of care. Throughout both initiatives, a variety of on-line tools, briefs, and webinars will be produced to extend lessons to additional states seeking to pursue new models of care delivery for high-need, high-cost populations. For more information, visit www.chcs.org and select the "Initiatives" tab.

- **Connecticut Health Foundation** (Hartford) awarded nearly \$500,000 in grants. **Connecticut News Project** (Hartford), an on-line news source, received a one-year, \$125,000 grant to support a health reporter and a reporter in Washington, DC, to ensure that Connecticut residents have access to in-depth information regarding state health policy, budgets, and administration. **Connecticut State Medical Society** (New Haven) will receive a one-year, \$100,000 grant to develop, pilot, and evaluate a residency preceptor training program that fosters cultural competency knowledge and skills through physician-peer support. A \$50,000 grant to **Corporation for Supportive Housing-CT** (Hartford) will support the planning process and model development for the integration of supportive housing services into primary care/medical home services for formerly homeless individuals and families. **DentaQuest Foundation** (Boston, MA) was awarded a one-year, \$50,000 grant to integrate the oral health curriculum **Smiles for Life** into predoctoral, nursing, and nursing assistant education, training, and residency programs. Contact: Maryland Grier, 860.724.1580, ext. 21.
- **DentaQuest Foundation** (Boston, MA) announced intended funding through its **Venture Fund for Oral Health**, which supports the achievement of optimal oral health through strategic investments in proven initiatives that have the potential to make an impact on a wider scale. The foundation anticipates establishing engaged relationships with Venture Fund grantees to ensure the sustainability of these investments. Funding will specifically support business plan-

ning, capacity building, and program evaluation to allow grantees the ability to expand while maintaining the quality of their programs. The foundation will fund selected organizations that demonstrate proven past successes in one of the systems that the foundation seeks to impact – policy, funding, care, and community. Each grantee in the portfolio will receive funding and technical assistance to support the expansion of its program on a larger scale. Applications will be accepted through December 2011. Contact: Brenda Lavasta, 617.886.1760, brenda.lavasta@dentaquestfoundation.org.

- **Health Foundation of South Florida** (Miami) approved more than \$1.4 million in grants to 24 nonprofit health organizations that support the health and well-being of residents in Broward, Miami-Dade, and Monroe counties. Among the grantees are: **Alliance for a Healthier Generation** (New York, NY) – \$155,000 to provide support and technical assistance to schools in establishing healthy school environments; **Monroe County Health Department** (Key West, FL) – \$100,000 to increase the staffing capacity at the health department's primary care clinic and to improve chronic disease management for patients with diabetes and hypertension; **South Florida Hospital Research and Education Foundation** (Hollywood, FL) – \$84,188 to provide support and technical assistance to three hospitals and two worksites, improving their capacity to adopt breastfeeding policies; **Rural Health Network of Monroe County** (Marathon, FL) – \$70,000 to provide follow-up dental services for low-income children receiving an oral health assessment in schools; and **Camillus Health Concern, Inc.** (Miami, FL) – \$63,526 to provide psychiatric services for mentally ill persons experiencing long-term homelessness. Contact: Shari Gantman, 305.374.9199.
- **Health Care Foundation of Greater Kansas City** (MO) has awarded **Healthy Lifestyles** grants totaling over \$2.7 million to 25 local organizations. Among the grantees are: **The Children's Mercy Hospital** – \$208,026 to support **Weighing In**, a system-level approach to

prevent childhood obesity with a focus on lowering risks in three population groups – prenatal, early childhood, and school-age children; **City of Kansas City, Missouri** – \$180,000 to support **Active Living KC**, which provides multiple strategies that address childhood obesity in the Hickman Mills School District, including walking, school bus, and bicycle routes; nutrition planning; and wellness; **El Centro, Inc.** – \$100,000 for the **Promotores de Salud** program, which will train outreach workers who will work in the Latino community to refer those in need to a weight-loss program; and **Black Health Care Coalition** – \$45,492 to support the implementation of a project to address infant mortality, diabetes, and hypertension and their connection to obesity through policy efforts, social media, and projects through faith-based organizations. Contact: Jennifer Sykes, 816.241.7006.

- **Mid-Iowa Health Foundation** (Des Moines) recently awarded grants totaling \$200,000 to 10 organizations to improve the health of vulnerable people in greater Des Moines, Iowa. Among the grantees are: **La Clinica de la Esperanza** (Des Moines) – \$20,000 for **Apoya su Salud Integral**, a depression care program within the clinic's full primary care continuum. The care management program incorporates an evidence-based mental health intervention program designed for use in primary care settings, which have demonstrated positive results in helping patients identify mental health issues, namely depression and anxiety, and involving them in the treatment process; **Visiting Nurse Services Outreach Program** (Des Moines) – \$30,000 to assist families in navigating the health and human services system in Polk County through outreach and education to individuals and families with a variety of needs, including health insurance, access to regular medical and dental providers, transportation, age-specific health and development information, and community resources; and **A Mid-Iowa Organizing Strategy** (Ames and Des Moines) – \$25,000 to organize central Iowa residents directly affected by mental illness in shaping and

reorganizing a better, more integrated, and accountable mental health care system for all. Efforts include research, house meetings, development of a mental health agenda, and advocating for public officials' commitment and accountability. Contact: Denise Swartz, 515.277.6411, dswartz@midiovahealth.org.

- **The Regence Foundation** (Seattle, WA) awarded \$20,000 to **Feet First** (Seattle, WA) to support the organization's efforts toward promoting safe neighborhood walking and to help the organization expand the reach of its programs. In addition to mapping walkable neighborhoods, Feet First leads community-based walking audits and compiles recommendations to address enforcement, education, engineering, and policy changes to increase walking. Feet First works with jurisdictions and school officials to improve pedestrian facilities, such as sidewalks, roundabouts, and signage, and to raise community awareness by creating neighborhood walking maps, advocating for pedestrian rights, and engaging in other activities. For more information, visit www.regencefoundation.org.
- **Richmond Memorial Health Foundation** (VA) awarded more than \$1.3 million to support various initiatives and organizations. Among the grantees are: **The Virginia Treatment Center for Children** – \$393,900 over three years to develop the **Children's Mental Health Resource Center**, which helps pediatric medical practices complete behavioral health evaluations and coordinates other administrative and managerial tasks; **Senior Navigator** – \$117,500 over two years to develop and create a Health Reform Solution Center on its Web site, www.seniornavigator.org, which will help clarify health reform provisions facing seniors and their caregivers; **The Richmond Promise Neighborhood** – \$175,000 to improve educational, health, and other disparities confronting children in Richmond's East End; and **Alzheimer's Association of Greater Richmond** – \$60,000 over two years to support respite assistance programs for caregivers of family members diagnosed with Alzheimer's or other dementia diseases. Contact: Jeffrey S. Cribbs, Sr., 804.282.6282, jcribbs@rmhfoundation.org.
- **St. David's Foundation** (Austin, TX) awarded approximately \$9.2 million to 32 local organizations that serve residents of central Texas. Among the grantees are: **University of Texas at Austin, School of Nursing** – \$3 million to support the Center for Health Promotion Research for Underserved Populations; **Capital IDEA** – \$400,000 to support **Path to Healthcare Careers for Low-Income Texans**; **Communities in Schools** – \$400,000 to support school-based mental health services; **MEND Foundation** – \$309,500 to work in partnership with YMCA of Austin and YMCA of Williamson County to initiate and conduct **MEND: Mind Exercise, Nutrition...Do It!**, a health, fitness, and weight management program; **Austin Child Guidance Center** – \$263,147 to support the Children's Psychological Services Unit; **People's Community Clinic** – \$231,766 for **Healing the Body and Mind Program**; and **Samaritan Center for Counseling and Pastoral Care** – \$196,000 to support the provision of mental health counseling services for children, adults, and the elderly. Contact: Lisa Trahan, 512.879.6612, ltrahan@stdavidfoundation.org.
- **UniHealth Foundation** (Los Angeles, CA) awarded 19 grants totaling more than \$6 million to organizations in the greater Los Angeles area. Among the grantees are: **Children's Hospital of Los Angeles** – \$1.5 million over three years to design a system that will ensure that pediatric patients in the community will have access to a high-quality continuum of care; **California Hospital Medical Center** (Los Angeles) – \$488,640 over three years to support a collaborative effort with the **Eisner Pediatric and Family Medical Center** to coordinate medical and dental care for uninsured adults with diabetes who are referred by members of the Southside Coalition of Community Centers; **St. Mary Medical Center** (Long Beach) – \$300,000 over two years to expand the **Kellee Murcison-Bennett Love Your Heart**

Program, which works to prevent and treat cardiac illness in women; and **The Alliance of Children's Rights** (Los Angeles) – \$200,000 over two years to support direct training and outreach to improve access to health care services for foster children and youth. For more information, visit www.unihealthfoundation.org.

- **United Hospital Fund** (New York, NY) announced six grants totaling \$304,000 to improve health care services in New York City. The grantees are: **Coalition for Medically Fragile Children** – \$75,000 to identify the features critical to high-quality care coordination for medically fragile children and to recommend relevant policy changes; **PHI/Isabella Geriatric Center** – \$75,000 to enhance the delivery of person-centered care at the center's nursing home and improve home- and community-based services by implementing an organization-wide staff training program; **Metropolitan Hospital Center** – \$40,000 to use volunteers to provide intensive support to a group of patients with poorly controlled diabetes and help them better control their disease; **The Mount Sinai Medical Center** – \$40,000 to use volunteers to assist elderly patients who arrive at the emergency department unattended in order to prevent avoidable health complications and hospital admissions; **New York Methodist Hospital** – \$40,000 to use volunteers to help patients with congestive heart failure and their family caregivers before and after discharge so that they are knowledgeable about staying healthy and managing care at home; and **Beth Israel Medical Center** – \$34,000 to use volunteer health coaches to help patients manage their diabetes. Contact: Bob deLuna, 212.494.0733, rdeluna@uhfnyc.org.
- **Williamsburg Community Health Foundation** (VA) has awarded grants totaling \$985,618 to three foundation-directed initiatives. **Williamsburg-James City County Public Schools** will receive a \$554,000 grant to continue the **School Health Program Initiative**, which promotes youth wellness by emphasizing nutrition and physical activity. A \$252,455

grant to **Colonial Behavioral Health** will support a center for assessing juvenile behavioral health issues and making referrals, a forum for behavioral health care professionals, and a Web site offering a comprehensive list of the area's behavioral health resources. **Virginia Health Care Foundation** will receive a \$179,163 grant to support a program providing uninsured patients with free prescription medications. In 2010 the **Greater Williamsburg Medication Assistance Program** provided nearly 3,000 citizens in the area with medications valued at almost \$11 million. Contact: Ross Richardson, 757.345.2615, rrichardson@wchf.com.

- **Winter Park Health Foundation** (FL) has awarded a three-year, \$220,745 grant to the **Winter Park Chamber of Commerce** (FL) to develop and launch **Work Well Winter Park**, a comprehensive initiative designed to inspire workplace wellness in local businesses. The project seeks to demonstrate how the physical work environment provides employers with opportunities to set policies that encourage employees to practice healthy behaviors, such as increasing physical activity and improving nutrition. It will also provide employers with information and resources that can be used to establish policies and practices that discourage unhealthy behaviors, such as smoking. The initiative is a byproduct of the work of the **Action Communities for Health, Innovation & Environmental Change** (ACHIEVE) leadership team of Winter Park. Convened by the foundation in 2010, ACHIEVE is a program designed by the Centers for Disease Control and Prevention that focuses on making local communities healthier places. Contact: Lynn Phillips Carolan, 407.644.2300, lcarolan@wphf.org.

SURVEYS, STUDIES & PUBLICATIONS

- **The Henry J. Kaiser Family Foundation** (Menlo Park, CA) published findings from its eighth large-scale national survey of Americans on

HIV/AIDS in a new report entitled *HIV/AIDS at 30: A Public Opinion Perspective*. The survey finds that 30 years into the epidemic, there is a declining sense of national urgency and visibility of HIV/AIDS. In 1987, two-thirds of Americans named HIV/AIDS as the most urgent health problem facing the country, whereas 7 percent share that belief today. The report indicates that many Americans still hold attitudes that may stigmatize people with HIV/AIDS, but such reported attitudes have declined in recent years. Substantial shares say they would be uncomfortable having food prepared by someone who is HIV-positive (45 percent), having an HIV-positive roommate (36 percent), having their child in a class with an HIV-positive teacher (29 percent), and working with someone with HIV (18 percent). Other key findings include that black Americans, particularly young blacks, express much higher levels of concern about HIV infection than whites, with blacks being four times as likely as whites to say they are "very concerned" about becoming infected. The report is available at <http://www.kff.org/kaiserpolls/8186.cfm>.? Contact: Rakesh Singh, 650.854.9400, rsingh@kff.org.

- **New York State Health Foundation** (New York) has released *Considerations for the Development of Accountable Care Organizations in New York State*, which provides a framework for state officials and health care industry stakeholders to consider policy issues raised by the development of accountable care organizations (ACOs). The federal health reform law created a range of initiatives designed to transform how health care is provided and financed throughout the country. One approach is the Medicare Shared Savings Program, which provides a legal structure and a set of financial incentives for groups of providers to participate in an ACO, which encompasses a group of health care providers responsible for the total cost and quality of care for a defined population of patients. The report addresses a number of technical and policy issues this model raises for New York State's policymakers, health care providers, and payers. The report is available on the resources section

of the foundation's Web site, www.nyshealth.org.

MEETINGS

- **Gordon and Betty Moore Foundation** (Palo Alto, CA) partnered with the **American Association of Colleges of Nursing** (Washington, DC) on June 15 and 16, 2011, to bring together San Francisco Bay Area nursing faculty and hospital leaders to share lessons learned, progress to date, and brainstorm new ideas for education-practice partnerships related to the integration of Quality and Safety Education in Nursing competencies into pre-licensure registered nursing education. Through a series of grants, the foundation is supporting academic and service leaders to update pre-licensure nursing curricula to ensure that new nurses are prepared to deliver high-quality, safe, patient care. Contact: Angela Hue, 650.213.3163, angela.hue@moore.org.

OTHER NEWS

- **The Health Foundation of Central Massachusetts** (Worcester) announced that **Home Again**, a Worcester-based collaboration, was honored by **Massachusetts Housing and Shelter Alliance** (MHSA) with the *MHSA Cornerstone Award*. The foundation-funded collaborative was recognized for effectively ending chronic homelessness in Worcester. The collaborative is led by Community HealthLink and includes the South Middlesex Opportunity Council/People in Peril Shelter, the Henry Lee Willis Center, Dismas House, Jeremiah's Inn, and the Central Massachusetts Housing Alliance. Contact: Elaine Cinelli, 508.438.0009, ext. 2, ecinelli@hfc.com.
- **The California Endowment's** (Los Angeles) **Robert Ross, M.D.** was recently selected by California State Senate President pro Tempore **Darrell Steinberg** as the Senate Rules Committee appointment to the **California Health Benefit Exchange Board**. The board is the governing body of the California Health Benefit Exchange, which makes qualified health plans available to qualified individuals and employers under the federal Patient and Protection Affordable Care Act. A former board member for Grantmakers In Health, Dr. Ross is currently president and CEO of the endowment. He previously served as the director of Health and Human Services for San Diego County. He also serves on the boards of the University of Southern California Center on Philanthropy and Public Policy, Diversity in Philanthropy Project, Rockefeller Philanthropy Advisors, and the Los Angeles Foundation Leadership Group.
- **The Commonwealth Fund** (New York, NY) announced the appointment of **Pamela Riley, M.D., M.P.H.** as director of the **Program on Vulnerable Populations**. Dr. Riley, a pediatrician, will also oversee **The Commonwealth Fund/Harvard Minority Health Policy Fellowship Program**. Dr. Riley came to the fund from the **New York State Health Foundation** (New York) where she focused on developing and managing grantmaking programs, including Integrating Mental Health and Substance Use Services, the Initiative for Returning Veterans and their Families, and the Diabetes Campaign's community initiatives. She previously served as clinical instructor in the Division of General Pediatrics at the Stanford University School of Medicine and was an associate medical director for pediatrics at the Ravenswood Family Health Center, a federally qualified health center in East Palo Alto, California. The fund also announced the departure of vice president **Ed Schor, M.D.** who will be joining the **Lucile Packard Foundation for Children's Health** (Palo Alto, CA). Contact: Anthony Shih, commonwealthfund@cmwf.org.
- **Consumer Health Foundation** (CHF) (Washington, DC) has hired **Ria Pugeda** as program officer. Prior to joining CHF, Ms. Pugeda was a program officer at **Public Welfare Foundation** (Washington, DC) where she focused on health reform, as well as the foundation's reproductive and sexual health grantmaking and other activities. At CHF, she will work closely with other staff to manage its grants portfolio, which targets advocacy for health care access and health justice. In addition, she will be engaged in CHF's strategic alliances and other work. Contact: Nivo Razafindratsitohaina, 202.939.3390, ext. 5, nivosoa@consumerhealthfdn.org.
- **Council on Foundations** (COF) (Arlington, VA) announced that President and CEO **Steve Gunderson** will step down September 1 after a six-year tenure. Under Mr. Gunderson's leadership, COF added 100 members

PEOPLE

- **Blue Cross Blue Shield of Massachusetts Foundation** (Boston)

within the past two years while maintaining strong retention rates, launched the Global Philanthropy Leadership Initiative, and significantly expanded the organization's leadership role in government relations as a public policy voice for philanthropy. The COF board will appoint an interim president and CEO by September 1. Contact: Ashley Mills, 703.879.0771, milla@cof.org.

■ Mat-Su Health Foundation

(Wasilla, AK) announced the election of three new members to its board of directors: **Nathan Dahl**, **Bill Hogan**, and **Jody Simpson**. Mr. Dahl has worked for Colony Manor Assisted Living Homes as part owner and administrator. He has focused on working with other health agencies in the Mat-Su Valley to provide the best possible care for those in need. Mr. Hogan spent more than 35 years in the mental health, substance abuse, developmental disabilities, and social work fields, with experience as a clinician, supervisor, and administrator. He currently works for the **Alaska Mental Health Trust Authority** (Anchorage) as a senior fellow, working on a substance abuse initiative. Ms. Simpson is currently a legislative aide for Alaska

Senator Charlie Huggins. During her tenure with the senator, she has also worked as his chief of staff and senate finance committee aide. Contact: Elizabeth Ripley, 907.352.2863, e.ripley@msrhc.com.

■ North Penn Community Health

Foundation (Colmar, PA) appointed three new members to its board of directors: **Nancy Dunleavy**, **William C. Stevens III**, and **Sandi Vasoli**. Ms. Dunleavy is the founder and CEO of Dunleavy & Associates, which provides project management, contracted leadership, and advisory services for charitable organizations and those who support them. Mr. Stevens is CEO of Ethos Sustainable Finishes Inc., a manufacturers' representative company that consults with the architecture and design community in the specification of sustainable architectural materials for commercial, multifamily housing, and high-end residential markets. Ms. Vasoli is the founder and principal of Educational Life Solutions, LLC, an organization that works with foundations and agencies to build and execute their strategic missions. Contact: Russell Johnson, 215.716.5400, rjohnson@npchf.org.

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