

GIH BULLETIN

Helping grantmakers

improve the health of all people

GRANT
MAKERS
IN
HEALTH

NOVEMBER 21, 2011

NEW GRANTS & PROGRAMS

■ Blue Cross Blue Shield of Michigan Foundation

(Detroit) announced intended funding of approximately \$500,000 through its eighth patient safety initiative. The initiative aims to encourage hospitals to implement or expand and evaluate the use of checklists for medical and surgical procedures with an end goal of reducing inpatient hospital errors, improving the outcomes of care, and reducing costs. The foundation is particularly interested in evidence-based projects that will seamlessly integrate checklists into providers' workflow so that they will be readily adopted and used. Funding is open to Michigan-based physicians and doctoral-level researchers from Michigan universities, academic medical centers, community hospitals, health systems, and health plans to implement medical/surgical checklists and to evaluate the effectiveness of using checklists at demonstration sites. Contact: Ira Strumwasser, 313.225.6399, istrumwasser@bcbsm.com.

■ **DentaQuest Foundation** (Boston, MA) announced its support through funding and resources to 20 state organizations through the **Oral Health 2014 Initiative**, which aims to eliminate disparities in dental health care by supporting organizations that are building community partnerships. Partners include nonprofits from Alabama, Arizona, California, Colorado, District of Columbia, Florida, Idaho, Maine, Maryland, Massachusetts, Michigan, Mississippi, New Jersey, North Dakota,

Oregon, Pennsylvania, Rhode Island, South Carolina, Virginia, and West Virginia. Each organization will develop an action plan to address one or more of six oral health improvement areas identified at a 2009 national meeting on oral health access and which now also guide the newly formed U.S. National Oral Health Alliance. The improvement areas are: prevention and public health infrastructure, oral health literacy, medical/dental collaboration, developing metrics for improving oral health, financing models, and strengthening the dental care delivery system. Contact: Michelle Roberts, 617.933.5013, mroberts@solomonmccown.com.

■ **The Duke Endowment** (Charlotte, NC) awarded an \$11.25 million grant to **Health Sciences South Carolina (HSSC)** (Columbia), a statewide biomedical research collaborative. The funding will enable HSSC to build on existing infrastructure and move in a new strategic direction focused on research and on translating that research into better clinical care throughout South Carolina. Supported activities include HSSC's efforts to continue building and implementing a health care information technology and clinical trials network. The central feature of this effort is a statewide clinical data warehouse that will compile real-time clinical data from across HSSC's collaborative hospitals. The statewide network will make research more efficient and will allow medical teams to use the data to make evidence-based decisions, resulting in better patient care. The new funding will enable HSSC to improve the pace at which health care quality and patient safety innovations are integrated

GIH NEWS

ALLEN-DAVIS AND ITON NAMED TO GIH BOARD

GIH is pleased to announce the addition of Jandel Allen-Davis and Anthony Iton to the board of directors.

Dr. Allen-Davis is vice president of government and external relations at Kaiser Permanente-Colorado. Dr. Iton is senior vice president, healthy communities at The California Endowment.

Their board terms begin after the 2012 GIH annual meeting.

MARGARET O'BRYON SELECTED 2012 TERRANCE KEENAN AWARD WINNER

Margaret O'Bryon, president and CEO of the Consumer Health Foundation, is the 2012 recipient of GIH's Terrance Keenan Leadership Award in Health Philanthropy.

"Margaret's imprint on the field of philanthropy is very much about *who she is* in addition to what she has accomplished," according to her nominators. Ms. O'Bryon will be honored at the 2012 GIH annual meeting in Baltimore, Maryland. Visit www.gih.org to read the full announcement.

Visit www.gih.org for the latest Issue Focus and Views from the Field articles.

into practice in South Carolina. For more information, visit www.dukeendowment.org.

■ **Healthcare Georgia Foundation**

(Atlanta) announced \$626,500 in grant awards to key leadership organizations committed to promoting and protecting the health of Georgia residents. Among the grantees are: **Hispanic Health Coalition of Georgia, Inc.** (Atlanta) – \$150,000 to develop the *2012 Georgia Latino Health Report* and to host a second Latino Health Summit in Georgia; **Hayslett Group LLC** (Atlanta) – \$110,000 to execute a statewide advocacy campaign to advance public health; **Georgia Rural Health Association, Inc.** (Sandersville) – \$90,000 to increase the effectiveness of the organization’s advocacy and policy development work and to position itself as a strong voice for rural health in Georgia; and **Georgia Health News** (Atlanta) – \$50,000 to strengthen its capacity to deliver critical information on public health and health care in Georgia to consumers and policymakers statewide through journalism and other on-line communications. Contact: Toni Almasy, 404.688.9005, toni@getavatar.com.

■ **Hogg Foundation for Mental Health**

(Austin, TX) at The University of Texas at Austin has selected three grant sites for a \$1.6 million initiative to create internships for doctoral psychology students that will help alleviate mental health workforce shortages in Texas. The grant sites are **Scott & White Healthcare System** (Temple) – \$638,853; **Travis County Juvenile Probation Department** (Austin) – \$464,733; and the **University of Houston-Clear Lake Office of Counseling Services** – \$509,082. Each site will develop a new internship program that enables students to get the year of supervised training and experience required for their degrees. The three programs combined will train an estimated 38 interns during the next five years. As a condition of the grant, the sites have agreed to seek national accreditation for their internship programs from the American Psychological Association. This will ensure that the programs meet national standards for quality of training.

Only 23 sites are accredited in Texas. Contact: Merrill Foote, 512.471.9142.

■ **Mat-Su Health Foundation**

(Wasilla, AK) awarded \$1.7 million in **Healthy Impact** grants to seven nonprofits serving residents of Alaska’s Mat-Su Valley. Two multiyear grants were awarded to help new programs reach sustainability: a three-year, \$138,095 grant to the **Alaska Center for the Blind and Visually Impaired** (Anchorage) for the development of sustainable services in Mat-Su, and \$540,000 to **Mat-Su Health Services** (Wasilla) for a pilot project to fully integrate its primary and behavioral health care services. The remaining grantees received funding for infrastructure development related to continuing their nonprofit health-related missions or extending services to Mat-Su residents. Among them is **Mat-Su Services for Children and Adults** (Wasilla), which provides an array of services to individuals with developmental disabilities. The organization received \$500,000 toward construction of a new facility to serve Mat-Su’s growing developmentally disabled population. Contact: Elizabeth Ripley, 907.352.2863.

■ **MetroWest Health Foundation**

(Boston, MA) and **Tufts Health Plan Foundation** (Boston, MA) pledged \$600,000 over three years to create the regional transportation service **ITN Greater Boston**. *ITN Greater Boston* is an affiliate of *ITN America*, the first national, nonprofit senior transportation system providing safe and reliable transportation to elders. Based on the founding principles of *ITN America*, *ITN Greater Boston* is developing a volunteer-driven senior transportation network to serve various MetroWest and greater Boston communities. Last year the foundations joined forces to address the lack of transportation options for seniors in the area, particularly the challenge of getting to medical appointments. They have contracted with Health Resources in Action, a Boston-based nonprofit, to assist in the development of the service, which is expected to launch this winter. Contact: Michelle Hillman, 508.879.7625, ext. 27, mhillman@mwhealth.org.

■ **Missouri Foundation for Health**

(St. Louis) awarded \$5.7 million to 40 nonprofit organizations to improve the health of Missourians, especially the uninsured and underserved. Among the grantees are: **Madison Medical Center** (Fredericktown) – \$299,110 to construct a walking and biking trail and playground facilities, and promote a county farmers market; **Ozarks Regional YMCA** (Springfield) – \$296,911 to educate more than 2,000 students about farm-fresh foods through its after-school and summer day camp programs; **Missouri Department of Mental Health** (Jefferson City) – \$243,653 to help the health department work with Community Treatment Inc., Crider Health Center, and Queen of Peace Center to engage clients and staff in tobacco cessation programs; **City of St. Louis Department of Health** – \$223,061 to increase low-income neighborhoods’ access to healthy, fresh foods through a healthy corner store program; **Saint Louis University** – \$199,796 to collaborate with Great Mines Health Center in Washington County to develop a toolkit helping health care providers promote health literacy in underserved communities; and **Lutheran Family and Children’s Services of Missouri** (St. Louis) – \$150,000 to support its work toward better care for vulnerable Missourians through education and public policy work. Contact: Julie Johnson, 314.345.5580, jjohnson@mffh.org.

■ **The New York Community Trust**

(NY) has announced grants totaling \$5.6 million to nonprofit organizations working in a range of program areas, including education, health and human services, the arts, the environment, and special needs programs. Among the grantees with health programs are: **Community Health Care Association of New York State** (New York) – \$125,000 for its efforts to help develop a plan for new Federally Qualified Health Centers in areas that need them most; **Service Women’s Action Network** (New York) – \$66,000 to expand mental health and legal services for female veterans, including those who have experienced sexual trauma; **Helen Keller International** (New York) – \$65,000 to

screen low-income, middle school and alternative high school students for vision problems; **Community Health Action of Staten Island** – \$60,000 for a reproductive health clinic for young women on Staten Island; and **Greater New York Hospital Foundation** – \$53,000 to refer children and families, especially those with multiple problems, to health and social services close to home. For more information, visit www.nycommunitytrust.org/newsroom.

- **New York State Health Foundation** (New York, NY) announced intended funding to promote fundamental, long-term changes in community health centers (CHCs), which represent a significant segment of New York's health care delivery system. Through this grant initiative, CHCs may conduct the data analyses needed for clinical capacity planning or preparation of a business plan; retain legal counsel; hire real estate advisors; enhance recruitment efforts; or build their internal management infrastructure. Eligible applicants include Federally Qualified Health Centers (FQHCs), FQHC look-alikes, and comprehensive diagnostic and treatment centers in four regions of the state: Western New York, Central New York, the Finger Lakes region, and Long Island. The foundation anticipates making individual awards of up to \$100,000 to as many as 10 programs. For more information, visit www.nyshealthfoundation.org and select "Funding Opportunities."
- **The Kate B. Reynolds Charitable Trust** (Winston-Salem, NC) announced that 16 new grants totaling over \$7.6 million were awarded through the Poor and Needy Division's most recent grant cycle. Each of the funded programs will work to support basic needs or to promote self-reliance. Two of the North Carolina-based programs will focus on health: **Forsyth Medical Center Foundation** (Winston-Salem) – \$198,000, and **Horizons Residential Care Center** (Rural Hall) – \$37,000. In addition to these projects, the Poor and Needy Division intends to fund four larger programs this cycle: **Nurse Family Partnership**, **Circles Out of Poverty**, the **Ten-Year Plan to End**

Homelessness, and a community data collaborative. Contact: Joseph Crocker, 336.397.5500, joe@kbr.org.

- **Rose Community Foundation** (Denver, CO) awarded 89 grants totaling more than \$2.6 million. Among Colorado-based organizations with health-related programs are: **Colorado Latino Age Wave Initiative** (Denver) – \$300,000 over two years for an initiative to address the needs of the Latino aging population in metro Denver that will be implemented by the Latino Community Foundation of Colorado; **Quality Institute** (Denver) – \$200,000 over two years to provide palliative care resources and training for health care professionals; **Colorado Center on Law and Policy** (Denver) – \$200,000 over two years to support health policy leadership and advocacy; **Community Health Services** (Commerce City) – \$30,000 to provide health care services to low-income children and youth in Commerce City and Westminster; **Longmont Meals on Wheels** – \$24,000 to provide nutritious, home-delivered meals for older adults in Longmont and surrounding rural areas; and **Colorado Consumer Health Initiative** (Denver) – \$15,000 to advocate for consumers during the development, operations, and governance of the Colorado Health Insurance Exchange. Contact: Marci Hladik, 303.398.7445, mhladik@rcfdenver.org.
- **Sierra Health Foundation** (Sacramento, CA) has awarded 28 grants totaling nearly \$572,000 to support programs that improve health and quality of life throughout the foundation's 26-county northern California funding region. Among the grantees are: **California Health Collaborative** (Fresno) – \$25,000 to improve health outcomes by removing barriers to timely, quality breast cancer care for the medically underserved; **The Gathering Inn** (Roseville) – \$25,000 to improve overall health and increase self-esteem by providing basic and restorative dental care and dental hygiene education to homeless individuals and those in transitional housing in south Placer County; **Hilliard Chapel AME Zion Church** (Stockton) – \$25,000 to reduce the rate of African-American infant mortality, eliminate health care disparities, and achieve healthy outcomes for mothers and babies through education and improved access to care; and **Citizens Who Care, Inc.** (Woodland) – \$6,000 to improve mental and physical health and quality of life outcomes for home-bound frail elderly and their caregivers. Contact: Katy Pasini, 916.922.4755, kpasini@sierrahealth.org.
- **Sisters of Charity Foundation of South Carolina** (Columbia) has awarded eight **Collaboration for Ministry Initiative** grants totaling \$93,000 to programs associated with women religious (Catholic nuns) across South Carolina. Grantees with health programs are: **Our Lady of Mercy Neighborhood House** (Johns Island) – \$15,000 to enhance the current food service and food pantry programs, add a nutritional education program, and engage in other forms of assistance; and **Our Lady of the Hills Respite Care Program** (Columbia) – \$5,000 to enhance its program of providing short-term relief from caregiving responsibilities to persons caring at home for functionally dependent adults, opportunities for participants to engage in a program of socialization, and activities in a safe and supportive setting to maximize their quality of life. Contact: Brooke Bailey, 803.254.0230, ext. 18, bbailey@sistersofcharitysc.com.
- **Sunflower Foundation: Health Care for Kansans** (Topeka) has approved grant awards totaling approximately \$1 million in response to the foundation's recent **Increasing Access to Mental Health Services** funding initiative. The grants were awarded to eight community mental health centers located across Kansas to provide transitional financial support for new or expanded mental health care services that will address barriers to access and disparities in mental health care for the uninsured and underinsured. Among the grantees are: **Area Mental Health Center** (Garden City) – \$200,000 for transitional salary support to initiate a new program for same-day services at the organization's Dodge City and Garden City offices; **Prairie View, Inc.** (Newton) – \$200,000 for transitional

salary support to initiate a program to locate mental health services at Health Ministries Clinic in Newton; **Johnson County Mental Health Center** (Mission) – \$173,457 for transitional salary support to initiate a psychiatric outpatient clinic for children at Marillac in Overland Park; and **Central Kansas Mental Health Center** (Salina) – \$120,000 for transitional salary support to initiate a program to colocate mental health services at Salina Healthcare Center. Contact: Larry Tobias, ltobias@sunflowerfoundation.org.

- **United Hospital Fund** (New York, NY) announced five grants totaling \$285,000 to improve health care services in New York City. The grants are a part of the fund’s program to support development of model projects, research analyzing systemic problems, and innovative solutions. Grantees include: **Brooklyn College** – \$25,000 to conduct a survey assessing the range and scope of substance abuse treatment services available at community health centers and develop recommendations to expand capacity; **Greater New York Hospital Association** (New York) – \$125,000 to continue and enhance efforts to improve the quality of care provided in hospitals; **Montefiore Medical Center** (Bronx) – \$75,000 to pilot test a multidisciplinary “care map” to reduce incidence of adverse obstetrical and neonatal events associated with obesity in pregnancy; **The New York City AIDS Fund** – \$10,000 to support an AIDS grantmaking collaborative; and **New Alternatives for Children** (New York) – \$50,000 to implement and evaluate strategies to increase medical and mental health service use by low-income families with a child who has special medical needs. Contact: Bob de Luna, 212.494.0733, rdeluna@uhfnyc.org.

SURVEYS, STUDIES & PUBLICATIONS

- **Blue Cross Blue Shield of Massachusetts Foundation** (Boston) released the results of an opinion poll that measured the health care cost con-

cerns among Massachusetts residents. *Public Perceptions of Health Care Costs in Massachusetts* reveals that high health care costs are the most pressing health care issue among state residents, with 78 percent of respondents reporting this a “crisis” or “major problem.” Concerns about excessive charges dominate public opinion around the major reasons for high health costs in the state. Further, 9 out of 10 residents polled think that it is important for the state government to take some “major action” on health care costs, with 74 percent calling it “very important.” Respondents also expressed the importance of insurers, hospitals, and doctors working together to solve the problem. The organization also released a report outlining the outcomes of its forum, *Beyond Parity: Mental Health and Substance Use Disorder Care under Payment and Delivery System Reform*, which examined how the Affordable Care Act and delivery system and payment reform will affect care for residents. The report outlines recommendations from forum participants on how to transition to the next phase of health reform in Massachusetts with the goal of improving mental health and addiction care, as well as best practices from experts around the country and reactions from state leaders in this field. Contact: Lindsey Tucker, 617.246.5238.

- **The Commonwealth Fund Commission on a High Performance Health System** (New York, NY) released the third *National Scorecard on U.S. Health System Performance*, on which the U.S. health system scored 64 points out of a possible 100. The scorecard measures the health system across 42 key indicators of health care quality, access, efficiency, equity, and healthy lives. The system showed improvement in some areas, such as blood pressure control and hospital treatment of heart attack and pneumonia; however, the report indicates significant losses in access to and affordability of care. Most of the data used in the scorecard dates from 2007 to 2009. As the report notes, the health reform law targets many of the areas where the country falls short, particularly access; affordability; and support for

more patient-centered, coordinated care. For more information, visit www.commonwealthfund.org, click on the Publications tab, and select “Health System Scorecards.”

- **Milbank Memorial Fund** (New York, NY) published the new report *Health Worker Shortages and Global Justice* by Paula O’Brien and Lawrence O. Gostin. The report details the scope of the growing global shortage of health care workers needed to deliver essential health care services, particularly in the world’s poorest countries, and examines its complex underlying causes within and across borders. In addition, the report provides seven recommendations to the United States for using its leadership status to address the problem, while stressing the need for all countries and stakeholders to take action. Recommendations take into account the rights, interests, and obligations of individuals, communities, and governments. The report is available at www.milbank.org.

AWARDS

- **Lotte & John Hecht Memorial Foundation** (Vancouver, Canada) announced that **Dr. Marja Verhoef** is the recipient of the **2011 Dr. Rogers Prize**. Dr. Verhoef holds Canada’s only Research Chair in Complementary Medicine at the University of Calgary. She has been a driving force behind the establishment of several Canadian networks promoting and enabling partnerships among those interested in complementary, alternative, and integrative medicine and has been a tireless advocate of appropriate research methods for the often multifaceted approaches that fall under the umbrella of complementary and alternative medicine. The biennial award, which carries a \$250,000 prize, was created to celebrate the important contributions complementary and alternative medicine makes to health care by rewarding pioneers who make significant contributions within the field. For more information, visit www.hecht.org or www.drrogersprize.org.

OTHER NEWS

■ **The Health Foundation of Greater Indianapolis** (IN) **Indiana AIDS Fund** raised \$201,398 through its **21st Indiana AIDS Walk**, held October 8, 2011, at University Park in Indianapolis. Proceeds support crucial care and services for the more than 10,000 state residents living with HIV/AIDS through the **Gregory R. Powers Direct Emergency Financial Assistance** program. For more information, visit www.indianaaidswalk.org.

PEOPLE

■ **Blue Cross and Blue Shield of Florida Foundation** (Jacksonville) has hired **Velma Monteiro-Tribble** as director of grants and programs. Most recently Ms. Monteiro-Tribble served as CEO and assistant treasurer of the **Alcoa Foundation** (Pittsburgh, PA) where she led strategic direction and operations, including corporate citizenship and global programs. In addition, her experience includes five years at the **W.K. Kellogg Foundation** (Battle Creek, MI) where she specialized in leadership development programs, particularly for initiatives in Latin America and South Africa. She has served in executive administration roles at the National Association for Community Leadership and at American College Testing. Contact: Mark Wright, 904.905.6935, mark.wright@bcbfsl.com.

■ **Blue Cross and Blue Shield of Minnesota Foundation** (Eagan) announced the addition of **Stacey D. Millett** as a senior program officer working on health equity projects. Ms. Millett most recently served as director of family services for Twin Cities Habitat for Humanity. She has an extensive background in the community development field, including nonprofit management roles in neighborhood-based organizations and foundations. In addition, she is actively involved in community service, including serving as board vice president of COMPAS and on the Minnesota Commission on

Judicial Selection. Contact: Julie Lee, 651.662.6574.

■ **The California Wellness Foundation** (Woodland Hills) announced that **Diana M. Bontá, Dr.P.H.** will become the foundation's next president and CEO, effective January 2012. Dr. Bontá, a nurse, is currently vice president of public affairs for Kaiser Permanente's Southern California Region where she has worked since 2004. A health care executive with strong public policy credentials, Dr. Bontá previously served as director of the California Department of Health Services and director of health and human services for the City of Long Beach, among other executive health management positions. In addition, she previously managed California's Tobacco Education Campaign. Among her many recognitions are the American Public Health Association's Presidential Citation Award, the National Hispanic Health Foundation's Leadership Award, and the Women in Business Award. Contact: Magdalena Beltrán-del Olmo, 818.702.1900.

■ **CDC Foundation** (Atlanta, GA) has elected **Carlos Dominguez** and **Matt James** to its board of directors. Mr. Dominguez has been with Cisco since 1992 and currently serves as senior vice president. He speaks to audiences worldwide about how to leverage the benefits of technology now. Previously Mr. Dominguez ran worldwide service provider operations at Cisco and, prior to that, was vice president for service provider sales. Mr. James is the founding president and CEO of The Center for the Next Generation (TCNG), a California-based nonprofit policy research and communications organization. Prior to founding TCNG, Mr. James was executive vice president at **The Henry J. Kaiser Family Foundation** (Menlo Park, CA). He serves as an emeritus trustee to the **Udall Foundation** (Tucson, AZ), and is immediate past board chair of the **Lucile Packard Foundation for Children's Health** (Palo Alto, CA) where he is a current board member. Mr. James was a former board vice chair of Grantmakers In Health. Contact: Amy Tolchinsky, 404.653.0790,

atolchinsky@cdcfoundation.org.

■ **Children's Fund of Connecticut** (Farmington) announced that **Kenneth Spiegelman, M.D.** has been appointed to the board of directors. Dr. Spiegelman is a practicing pediatrician in Manchester, Connecticut, and medical director of postgraduate medical education at Connecticut Children's Medical Center. He serves as a medical consultant to the Manchester, Connecticut Head Start Program and is an assistant clinical professor of pediatrics at the University of Connecticut School of Medicine. He also works in collaboration with the Children's Health and Development Institute of Connecticut, Inc. Before working in a private practice, he worked with Kaiser Permanente. Contact: Cindy Langer, 860.679.1538, www.chdi.org.

■ **The Colorado Trust** (Denver) announced that **Ned Calonge, M.D.**, president and CEO, was elected to the **Institute of Medicine** (IOM). Prior to joining the trust in fall 2010, Dr. Calonge served as chief medical officer of the Colorado Department of Public Health and Environment. He is a member and past president of the Colorado Medical Board and continues to teach at the University of Colorado Schools of Medicine and Public Health. New IOM members are elected by current active members through a highly selective process that recognizes individuals who have made major contributions to the advancement of the medical sciences, health care, and public health. Contact: Christine McElhinney, 303.539.3147; christie@coloradotrust.org.

■ **North Penn Community Health Foundation** (Colmar, PA) announced the appointment of **Tamela Luce** as the foundation's first program officer. In this capacity, Ms. Luce will direct the **Nonprofit Academy**, which provides technical assistance and professional development to nonprofit leaders in the North Penn community through workshops, peer-learning opportunities, and connection to additional resources. She will also assist the foundation in the successful implementation of the board's strategic grantmaking priorities and strategies and will develop and execute a

communications strategy. Ms. Luce brings to the foundation 15 years of experience in grantmaking, grant administration, fundraising, and program development. Prior to joining the foundation, she was director of grantmaking and agency relations for Women's Way, a funding, advocacy, and education organization for women in the greater Philadelphia region. Contact: Russell Johnson, 215.716.5400, rjohnson@npchf.org.

■ **Pottstown Area Health & Wellness Foundation (PA)** recently appointed **Reverend Kerry Pidcock-Lester** to its board of directors. Rev. Pidcock-Lester has worked as copastor of First Presbyterian Church in Pottstown since 1994. Ordained in 1982, she has served churches in Baltimore, Maryland; Indianapolis, Indiana; and Richmond, Virginia. Contact: Rose Crews, 610.323.2006, ext. 21, rosecrews@pottstownfoundation.org.

SIGN UP FOR GIH AUDIOCONFERENCES

GIH audioconferences engage grantmakers around issues of mutual interest and provide timely information and networking opportunities. Topics include:

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- **Maternal and Child Health**
(mchb@jih.org)
- **Oral Health**
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- **Public Health**
(publichealth@jih.org)
- **Quality of Care**
(quality@jih.org)

Send an e-mail to the corresponding address listed above to receive notifications about upcoming audioconferences. For more information, visit www.gih.org.

GIH audioconference participation is limited to staff and trustees of GIH Funding Partners.

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