

# GRANTMAKER FOCUS



MARCH 16, 2015

## Empire Health Foundation

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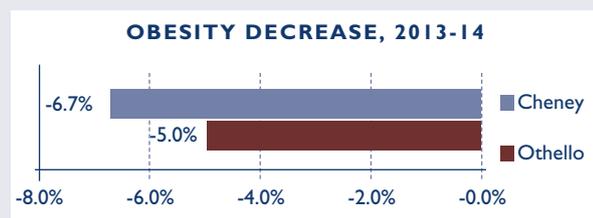
Formed in 2008 from the sale of a regional hospital system, Empire Health Foundation (EHF) is a private foundation whose purpose is to transform the foundation's seven-county service area into Washington state's healthiest region.

**Program Information:** EHF believes today's toughest social issues are complex dynamic systems. Accordingly, solutions must be multipronged adaptive solutions that rely on much more than "just writing a grant check and hoping." EHF is exploring an approach to philanthropy that it calls "Philanthropy 3.0." If v1.0 is reactive shotgun giving (numbers served and dollars granted), and v2.0 is "ivory tower" theory-of-change strategic plans that rarely move the dial, then v3.0 is "holding ourselves accountable" and "doing whatever it takes" to sustainably move the dial on health.

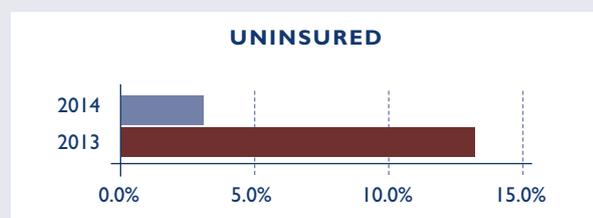
### ► Financial Information:

Total Assets: Approximately \$80 million (FY 2014)  
 Endowed Grants: \$4 million (FY 2014)  
 Additional Funding: Approximately \$14 million (FY 2015) in funding from public and private funding partners  
 Total Funds Governed: Approximately \$18 million (FY 2015) through four entities/subsidiaries

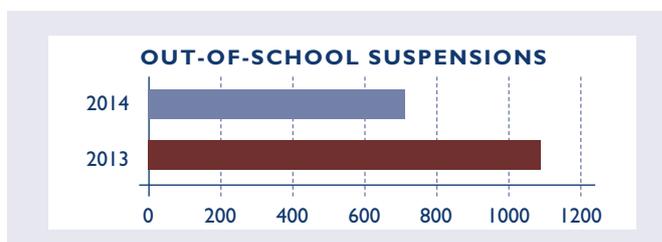
### ► Philanthropic Impact and Results:



- **Obesity Prevention** – Ten school districts have converted to healthy scratch cooking. Our region will double the number of meals impacted to over 3 million meals per year in the next three years. Of the first four districts, three of them will see measured improvement in obesity rates (\$500,000 per year).



- **Health Care Access** – EHF's work has helped reduce the percentage of uninsured persons in Spokane from 13.1 percent to 3 percent. EHF formed a collaborative entity to leverage the Affordable Care Act to increase access to health care (\$500,000 per year).



- **Adverse Childhood Experiences (ACEs)** – EHF's efforts contributed to a 35 percent reduction in out-of-school suspensions in one year, through a multipronged ACEs-informed strategy at a partner high school. EHF's goal for the second year is to reduce all disciplinary incidents by 35 percent (\$150,000 per year).
- **ACEs (Foster Care Sector)** – EHF formed a collaborative new entity to implement performance-based contracting in child welfare in Washington state. It will manage approximately \$8 million in funding. EHF's goal is to reduce the number of children in the foster care system in eastern Washington by 50 percent (\$350,000 per year).
- **Capacity Building** – EHF has helped bring \$210 million in out-of-the-area funding to partners in our region and state, compared to \$11 million directly granted from our endowment over the same time period, with a 1,900 percent leverage rate (\$250,000 per year).

*"For all of us who work in philanthropy, imagine if our jobs depended upon whether or not the dial was moving? We would act like our pants were on fire! We would do 'whatever it takes' to create measurable and sustainable change."*

**Antony Chiang**  
 President

